

Revenue Budget
2017/2018
and
Capital Programme
2016/17 to 2020/2021

**SUNDERLAND CITY COUNCIL
REVENUE ESTIMATES 2017/2018**

GENERAL SUMMARY

Revised Estimate 2016/17		Estimate 2017/18
£		£
7,643,550	Leader	6,520,928
7,720,910	Deputy Leader	5,286,131
6,541,429	Cabinet Secretary	7,032,908
64,490,504	Children's Services	62,830,930
75,481,583	Health, Housing and Adult Services	71,318,473
10,767,409	Public Health, Wellness and Culture	8,406,557
40,111,737	City Services	40,082,322
7,475,634	Responsive Services and Customer Care	7,362,225
3,413,348	Provision for Contingencies	8,773,000
	Capital Financing Costs	
570,000	- Revenue Contributions to Capital Programme	0
19,740,000	- Debt Charges	19,740,000
(300,000)	- Interest on balances	(300,000)
(1,000,000)	- Interest on Airport long term loan notes	(1,000,000)
	Transfer to/(from)Reserves	
(5,590,000)	- Use of One Off Resources	0
1,426,047	- Medium Term Planning Smoothing Reserve	926,047
(3,350,000)	- Use of Medium Term Planning Smoothing Reserve	(6,362,000)
(21,048,420)	Technical Adjustments: IAS19 and Reversal of Capital Charges	(17,237,222)
214,093,731		213,380,299
LEVIES		
16,117,638	North East Combined Authority Transport Levy	15,569,087
214,855	Environment Agency	221,431
63,357	North East Inshore Fisheries Conservation Authority	63,357
16,395,850		15,853,875
Less Grants		
0	Improved Better Care Fund	(1,802,367)
0	Adult Social Care Grant	(1,574,783)
(2,359,204)	Section 31 Grants – Business Rates	(2,688,931)
(4,367,055)	New Homes Bonus	(3,573,113)
(179,892)	New Homes Bonus Redistributed Amount	(158,312)
(13,781)	Inshore Fisheries Conservation Authority	(13,781)
223,569,649	TOTAL NET EXPENDITURE	219,422,887
0	Less: (Use of)/Addition to Balances	0
223,569,649	LOCAL BUDGET REQUIREMENT	219,422,887
58,882	Hetton Town Council	62,720
223,628,531	TOTAL BUDGET REQUIREMENT	219,485,607
Deduct Grants etc.		
57,230,480	Revenue Support Grant	44,711,480
44,288,349	National Non Domestic Rates/Retained Business Rates	41,661,043
36,247,201	Top up Grant	40,699,065
2,500,000	Collection Fund Surplus - Council Tax	2,500,000
140,266,030		129,571,588
83,362,501	LOCAL COUNCIL TAX REQUIREMENT INCLUDING PARISH PRECEPT	89,914,019
83,315,464	LOCAL COUNCIL TAX REQUIREMENT EXCLUDING PARISH PRECEPT	89,863,144

SUNDERLAND CITY COUNCIL

CONTINGENCIES 2017/2018

	£m
Pay and Cost Pressures	2.788
General Contingency	0.500
Social Care Pressures	1.500
Savings Delivery	2.000
Apprenticeship Levy	0.555
Service Pressures and Economic Downturn	0.700
Inward Investment	0.300
Youth - Area Committees	0.100
Tourism	0.030
Winter Maintenance	0.300
Total Contingency	8.773

STATEMENT OF GENERAL BALANCES

	£m
Balances as at 31st March 2016	7.570
Use / Addition to Balances 2016/2017	
Use of Balances 2016/2017	
- Contribution to Revenue Budget	(8.940)
- Contribution to Strategic Investment Priorities (Airport)	(4.000)
Addition to Balances 2016/2017	
- Transfer from Strategic investment reserve to support the budget	5.590
- Transfer from Medium Term Planning Smoothing Reserve to support the budget	3.350
- Transfer from Airport divided received	4.000
Estimated Balances 31st March 2017	7.570
Use of Balances 2017/2018	
- Contribution to Revenue Budget	(6.362)
Addition to Balances 2017/2018	
- Transfer from Medium Term Planning Smoothing Reserve to support the budget	6.362
Estimated Balances 31st March 2018	7.570

**REVENUE BUDGET 2017/2018
LEADER**

ROLES AND RESPONSIBILITIES

The Leader Portfolio provides Executive leadership to the council on all matters and particularly all major strategic, corporate and cross-cutting, reputational and commercially sensitive issues, strategic transport and the Budget and Capital Programme. The Portfolio also provides community leadership for partners, residents and other interests in order to improve the quality of life and satisfaction in the City. The Portfolio coordinates and apportions the roles and responsibilities on Executive Members. The Portfolio is also responsible in ensuring that the Council's approach to economic, social and physical regeneration of the City is integrated, enabling and effective.

The Portfolio has specific responsibility for the following activities and functions:

- Strategic and policy overview
- Communications, Reputation and Influencing
- Strategic economic development and Inward Investment
- Strategic partnerships
- Sunderland Way of Working and strategic improvement programmes
- International Strategy and Programmes
- Regional and sub-regional governance
- Housing Strategy
- Environmental Policy
- Carbon Management
- Seafront Strategy

FINANCIAL

OBJECTIVE SUMMARY

Ref.	Head of Service Ref.	Revised Estimate 2016/2017 £		Estimate 2017/2018 £
Corporate Services				
1	EDoCS	437,877	Corporate and Strategic Management	407,954
2	HoLG	1,493,532	Democratic Core	1,501,500
		<u>1,931,409</u>	Total Corporate Services	<u>1,909,454</u>
Economy and Place				
3	HoBI&IM	1,388,956	Business and Investment	1,172,684
4	COO-E&P	132,895	Commercial Development	261,225
		<u>1,521,851</u>	Total Economy and Place	<u>1,433,909</u>
Strategy, Partnerships and Transformation				
5	HoTCP	322,274	Business Development	324,412
6	HoMSCP	118,312	Community Leadership Programme	0
7	HoPSP	1,067,004	Corporate Affairs and Communications	948,301
8	HoPSP	714,465	Local Enterprise Partnership	894,711
9	HoPSP	50,225	Local Strategic Partnership	44,086
10	HoMSCP	92,373	Member Support	92,358
11	HoPSP	1,706,762	Strategy, Policy and Performance Management	1,434,982
12	HoTCP	649,648	Transformational Change Team	511,196
		<u>4,721,063</u>	Total Strategy, Partnerships and Transformation	<u>4,250,046</u>
		<u>8,174,323</u>	TOTAL DELEGATED BUDGET	<u>7,593,409</u>
Non Delegated Budgets				
13		53,063	IAS19 (Pensions)	47,654
14		4,524,466	Support Service Costs - received from other services	4,214,331
15		(5,359,161)	Support Service Costs - charged to other services	(5,585,325)
16		250,859	Asset Charges	250,859
		<u>7,643,550</u>	TOTAL PORTFOLIO BUDGET	<u>6,520,928</u>

**REVENUE BUDGET 2017/2018
LEADER**

The budget service lines do not include support service costs or other non-delegated costs. As such they do not reflect external reporting requirements which will contain apportionment of support service costs, with the exception of those marked *.

PORTFOLIO GLOSSARY

EDoCS	Executive Director of Corporate Services
HoLG	Head of Law and Governance
HoBI&IM	Head of Business Investment and International Manager
COO-E&P	Chief Operating Officer - Economy and Place
HoTCP	Head of Transformational Change Programme
HoMSCP	Head of Member Support and Community Partnerships
HoPSP	Head of Policy and Strategic Partnerships

**REVENUE BUDGET 2017/2018
DEPUTY LEADER**

ROLES AND RESPONSIBILITIES

The Deputy Leader deputises for the Leader and has lead responsibility for matters relating to the 'Place' theme within the Council's outcome framework, with specific strategic leadership responsibility for the following Portfolios:

- City Services
- Responsive Service and Customer Care

The Deputy Leader Portfolio has overall responsibility for the efficient, coordinated management and use of the Council's human and ICT resources.

The Portfolio has specific responsibility for the following activities and functions:

- Corporate human resource matters
- Corporate apprenticeships
- Corporate ICT matters
- E-government Champion, Digital Challenge and e-inclusion
- Law and Governance services
- Transactional shared services
- Elections
- Equality and diversity
- Scrutiny liaison

FINANCIAL

OBJECTIVE SUMMARY

Ref.	Head of Service Ref.	Revised Estimate 2016/2017 £		Estimate 2017/2018 £
Corporate Services				
1	HoICT&CSN	183,793	Benefits Service	34,646
2	HoCR	31,023	Contractual Relationships	93,069
3	HoES	610,227	Electoral Services	366,240
4	HoLG	706,189	Governance Services	599,488
5	HoICT&CSN	6,537,962	ICT	6,690,808
6	HoLG	1,309,952	Legal Services	1,313,503
7	HoAAPM	546,639	Purchase to Pay	448,965
8	HoCF	504,826	Revenues	145,998
9	HoHR&OD	3,007,068	Strategic and Operational HR	2,729,186
		13,437,679	Total Corporate Services	12,421,903
Strategy, Partnerships and Transformation				
10	HoTCP	4,997,651	Business Support	4,298,241
11	HoPSP	65,570	Equalities and Integration	60,575
		5,063,221	Total Strategy, Partnerships and Transformation	4,358,816
People Services				
12	HoSC	434,796	Welfare Reform	334,653
		434,796	Total People Services	334,653
		18,935,696	TOTAL DELEGATED BUDGET	17,115,372
Non Delegated Budgets				
13		150,655	IAS19 (Pensions)	146,433
14		7,880,112	Support Service Costs - received from other services	7,526,425
15		(21,964,152)	Support Service Costs - charged to other services	(20,834,515)
16		2,718,599	Asset Charges	1,332,416
		7,720,910	TOTAL PORTFOLIO BUDGET	5,286,131

**REVENUE BUDGET 2017/2018
DEPUTY LEADER**

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PORTFOLIO GLOSSARY

HoICT&CSN	Head of ICT and CSN
HoCR	Head of Contractual Relationships
HoES	Head of Electoral Services
HoLG	Head of Law and Governance
HoAAPM	Head of Audit, Assurance and Performance Management
HoCF	Head of Commercial Finance
HoHR&OD	Head of HR and OD
HoTCP	Head of Transformational Change Programme
HoPSP	Head of Policy and Strategic Partnerships
HoSC	Head of Strategic Commissioning

**REVENUE BUDGET 2017/2018
CABINET SECRETARY**

ROLES AND RESPONSIBILITIES

The Cabinet Secretary provides support and assistance to the Leader with responsibility for all matters relating to the 'People' theme within the Council's outcomes framework and has specific strategic leadership responsibility for the following Portfolios:

- Children and Families
- Health, Housing and Adult Services
- Public Health, Wellness and Culture

The Cabinet Secretary Portfolio has overall responsibility for the efficient, coordinated management and use of all of the Council's financial resources and assets

The Portfolio has specific responsibility for the following activities and functions:

- Budgetary and financial affairs
- Strategic management of council land and buildings
- Port of Sunderland
- Strategic Procurement Champion
- Efficiency Champion
- Risk Management Champion
- Performance management
- Emergency Planning
- Strategic cultural developments

FINANCIAL

OBJECTIVE SUMMARY

Ref.	Head of Service Ref.	Revised Estimate 2016/2017 £		Estimate 2017/2018 £
Corporate Services				
1	HoAAPM	1,137,051	Audit, Risk and Assurance	1,109,204
2	HoFM	14,086,648	Corporate Management	13,450,375
3	HoFM	2,699,398	Financial Management	2,376,034
4	HoAAPM	622,827	Procurement	524,663
5	HoCF	154,582	Strategic External Funding Unit	165,494
		18,700,506	Total Corporate Services	17,625,770
Economy and Place				
6	HoPROP	1,101,392	Asset Management	747,904
7	HoPR	(251,449)	Building Control	(65,286)
8	HoPROP	181,845	Civil Contingencies	194,451
9	HoPR	(233,616)	Development Control	(156,142)
10	HoPROP	(3,000,907)	Miscellaneous Land, Property and Industrial Estates	(3,652,103)
11	HoPR	639,285	Planning Implementation	935,360
12	PD	(58,108)	Port of Sunderland*	(224,409)
13	HoPROP	2,169,290	Repairs and Renewals	2,169,538
14	HoPROP	(290,832)	Retail Market	(301,296)
15	HoPROP	1,049,603	Security Services	943,941
		1,306,503	Total Economy and Place	591,958
		20,007,009	TOTAL DELEGATED BUDGET	18,217,728
Non Delegated Budgets				
16		(13,713,033)	IAS19 (Pensions)	(11,763,860)
17		7,838,247	Support Service Costs - received from other services	7,769,547
18		(10,777,179)	Support Service Costs - charged to other services	(10,314,887)
19		3,186,385	Asset Charges	3,124,380
		6,541,429	TOTAL PORTFOLIO BUDGET	7,032,908

**REVENUE BUDGET 2017/2018
CABINET SECRETARY**

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PORTFOLIO GLOSSARY

HoAAPM	Head of Audit, Assurance and Performance Management
HoFM	Head of Financial Management
HoCF	Head of Commercial Finance
HoPROP	Head of Property
HoPR	Head of Planning and Regeneration
PD	Port Director

**REVENUE BUDGET 2017/2018
CHILDRENS SERVICES**

ROLES AND RESPONSIBILITIES

The Children's Services Portfolio provides leadership to improve the life chances of children and young people in the City. The portfolio is responsible for leading the city's response to education, skills and training issues and opportunities in order to promote economic and social regeneration.

The portfolio has specific responsibility for the following activities and functions:

- Children's Trust
- Corporate Parenting
- Protecting children, young people and families from harm
- Promoting good health and health awareness in children and young people
- Reduction of child and family poverty
- Safeguarding and Securing the wellbeing of children, young people and families
- School renewal and improvement programmes
- Developing the potential of children and young people through education, training, personal development and preparation for working life
- Promoting the development of skills and capacity which will enable children, young people and families to support and benefit from the city's continuing economic development.

FINANCIAL

OBJECTIVE SUMMARY

Ref.	Head of Service Ref.	Revised Estimate 2016/2017 £		Estimate 2017/2018 £
People Services				
Educational Attainment and Lifelong Learning				
1	DoE	82,268,832	DSG Schools Block	84,580,055
2	DoE	15,678,944	DSG Early Years Block	15,684,079
3	DoE	14,802,065	DSG High Needs Block	14,804,702
4	DoE	(115,948,998)	School Grants - Education Funding Agency	(117,414,034)
5	DoE	1,923,152	Retained Activity-Schools and Learning	1,939,554
6	DoE	1,196,697	School Support and Intervention	1,258,460
7	DoE	1,766,152	Special Educational Needs	1,793,830
8	DoE	(43,823)	Trading Operations - Connexions Hub	9,356
		1,643,021	Total Educational Attainment and Lifelong Learning	2,656,002
Children's Social Care				
9	DoSC	24,887,914	Looked After Strategy	23,385,008
10	DoSC	1,540,065	Disabled Children	1,383,584
11	DoSC	8,856,726	Children's Social Work	10,080,043
12	DoSC	210,173	Sunderland Safeguarding Children's Board	263,721
13	DoSC	863,255	Independent Reviews	871,286
		36,358,133	Total Children's Social Care	35,983,642
Early Help				
14	DoEH	5,315,467	Locality Based Working	3,668,133
15	DoEH	188,933	Parent Partnership	194,825
16	DoEH	(135,148)	Health and Wellbeing	(135,128)
17	DoEH	1,004,428	Youth Offending Service	1,004,428
		6,373,680	Total Early Help	4,732,258
18	HoE	14,879	Trading Operations - Derwent Hill	25,118
		44,389,713	TOTAL DELEGATED BUDGET	43,397,020
Non Delegated Budgets				
19		2,406,478	IAS19 (Pensions)	2,077,192
20		7,759,751	Support Service Costs - received from other services	7,170,894
21		(1,379,166)	Support Service Costs - charged to other services	(937,530)
22		11,313,728	Asset Charges	11,123,354
		64,490,504	TOTAL PORTFOLIO BUDGET	62,830,930

**REVENUE BUDGET 2017/2018
CHILDRENS SERVICES**

The budget service lines do not include support service costs or other non-delegated costs. As such they do not reflect external reporting requirements which will contain apportionment of support service costs, with the exception of those marked *.

PORTFOLIO GLOSSARY

DoE	Director of Education
DoSC	Director of Social Care
DoEH	Director of Early Help
HoE	Head of Events

**REVENUE BUDGET 2017/2018
HEALTH, HOUSING AND ADULT SERVICES**

ROLES AND RESPONSIBILITIES

The Health, Housing and Adult Services portfolio provides leadership and support for the Council and its partners in securing the social and health care of all adults. The Portfolio also provides leadership in ensuring that the Council's strategic and statutory roles in relation to housing are met and deliver the homes that meet the current and future needs of the City.

The Portfolio has specific responsibility for the following activities and functions:

- Adult social care services
- Strategic partnership with the health community of Sunderland
- Mental health commissioning
- Supporting people including people with disabilities
- Supporting carers
- Promotion of Decent Homes and good housing standards in private sector housing
- Specialist housing support services and provision
- Housing renewal
- Strategic relationships with Registered Social Landlords and private sector housing providers
- Homelessness and Housing Advice.

FINANCIAL

OBJECTIVE SUMMARY

Ref.	Head of Service Ref.	Revised Estimate 2016/2017 £	OBJECTIVE SUMMARY	Estimate 2017/2018 £
People Services				
1	HoHSCL	546,285	Access to Housing	557,641
2	HoHSCL	3,047,786	Housing Related Support	508,848
3	HoP	40,909,645	Adult Social Care, including Older People, People with Physical, Learning and Mental Health Disabilities	40,362,045
4	HoSC	25,637,403	Strategic Commissioning	23,612,605
		70,141,119	TOTAL DELEGATED BUDGET	65,041,139
Non Delegated Budgets				
5		554,740	IAS19 (Pensions)	497,462
6		35,181,526	Support Service Costs - received from other services	32,628,982
7		(30,650,811)	Support Service Costs - charged to other services	(27,066,389)
8		255,009	Asset Charges	217,279
		75,481,583	TOTAL PORTFOLIO BUDGET	71,318,473

The budget service lines do not include support service costs or other non-delegated costs. As such they do not reflect external reporting requirements which will contain apportionment of support service costs, with the exception of those marked *.

PORTFOLIO GLOSSARY

HoHSCL	Head of Housing Support and Community Learning
HoP	Head of Personalisation
HoSC	Head of Strategic Commissioning

**REVENUE BUDGET 2017/2018
PUBLIC HEALTH, WELNESS AND CULTURE**

ROLES AND RESPONSIBILITIES

The Public Health, Wellness and Culture Portfolio leads partners to achieve improvements in public health, health awareness and wellness in the city. The portfolio has responsibility to develop and promote the cultural strategy and initiatives.

The Portfolio has specific responsibility for the following activities and functions:

- Promotion of Public Health and Wellness
- Effective transition of public health responsibilities to the City Council
- Transformational approach to the achievement of improved health and wellbeing outcomes
- WHO EuroHealthy City Network
- Health awareness
- Healthy lifestyles
- Healthy environment
- Sports and Wellness initiatives and facilities
- Tourism, Resorts and Events

FINANCIAL

OBJECTIVE SUMMARY

Ref.	Head of Service Ref.	Revised Estimate 2016/2017 £		Estimate 2017/2018 £
People Services				
1	HoPROG	297,217	Arts and Creative Development	164,957
2	HoE	719,398	Community Sports and Physical Activity Development	667,569
3	HoE	1,142,612	Events	1,076,437
4	HoPROG	60,856	Grants to Community Projects and Miscellaneous Contributions	60,856
5	HoPROG	114,682	Heritage	111,874
6	HoPROG	2,003,092	Libraries	1,052,724
7	HoPROG	931,688	Museums and Archives Service	862,213
8	HoPROG	68,172	Resorts	68,961
9	HoE	1,134,433	Sport and Leisure Facilities	1,169,049
10	HoPROG	386,932	Theatre	304,830
11	DoPH	(5,821,063)	Public Health	(5,219,366)
		1,038,019	Total People Services	320,104
Strategy, Partnerships and Transformation				
12	HoPSP	60,000	Tourism	60,000
		60,000	Total Strategy, Partnerships and Transformation	60,000
		1,098,019	TOTAL DELEGATED BUDGET	380,104
Non Delegated Budgets				
13		159,699	IAS19 (Pensions)	126,649
14		9,794,949	Support Service Costs - received from other services	7,242,483
15		(1,888,947)	Support Service Costs - charged to other services	(946,368)
16		1,603,689	Asset Charges	1,603,689
		10,767,409	TOTAL PORTFOLIO BUDGET	8,406,557

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**REVENUE BUDGET 2017/2018
PUBLIC HEALTH, WELNESS AND CULTURE**

PORTFOLIO GLOSSARY

HoPROG	Head of Programmes
HoE	Head of Events
DoPH	Director of Public Health
HoPSP	Head of Policy and Strategic Partnerships

**REVENUE BUDGET 2017/2018
CITY SERVICES**

ROLES AND RESPONSIBILITIES

The City Services Portfolio has responsibility for ensuring that the council and its partners succeed in making the city attractive and accessible for all. The Portfolio provides leadership for the council and its partners to ensure that the local environment is well managed and meets customer expectations.

The portfolio has specific responsibility for the following activities and functions:

- Management of Place
- Neighbourhood environmental services and street scene
- Highways, traffic and transportation
- Highways maintenance
- Strategic transport
- Parking and road safety
- Facilities management
- Registrars, cemeteries and crematoria
- Play Provision and urban games
- Grounds and building maintenance
- Waste Management including strategy, refuse collection and recycling
- Coastal Protection
- Seafront management
- Licensing, licensing regulation and Controlled Drinking Zones
- Trading Standards
- Public and environmental health

FINANCIAL

OBJECTIVE SUMMARY

Ref.	Head of Service Ref.	Revised Estimate 2016/2017 £		Estimate 2017/2018 £
Economy and Place				
1	HoPM	(1,893,089)	Bereavement	(2,009,186)
2	HoPM	964,429	Building Cleaning	1,178,318
3	HoPM	(147,640)	Building Services*	41,504
4	HoPM	(1,711)	Civic Catering	20,569
5	HoPM	1,722,017	Civic Centre Management	1,721,000
6	HoPM	623,595	Coroners Court	682,231
7	HoPM	571,419	Depots	564,715
8	HoPM	4,639,480	Fleet	4,355,765
9	Hol&T	1,974,467	Infrastructure and Transportation*	1,976,430
10	Hol&T	(253,381)	Parking Services	(614,356)
11	HoPM	168,898	Public Conveniences	159,228
12	HoPP&RS	855,881	Public Protection and Regulatory Services	854,545
13	HoPM	(90,766)	Registrars	(172,010)
14	HoPM	5,174,710	Local Services	5,898,769
15	HoPM	(739,809)	School Meals	(564,881)
16	Hol&T	6,467,808	Street Lighting	6,690,438
17	HoPM	1,129,546	Waste Collection and Recycling	1,112,847
18	HoPM	9,949,663	Waste Disposal	9,617,896
		31,115,517	TOTAL DELEGATED BUDGET	31,513,822
Non Delegated Budgets				
19		799,052	IAS19 (Pensions)	750,263
20		13,664,404	Support Service Costs - received from other services	13,755,985
21		(13,957,180)	Support Service Costs - charged to other services	(14,248,152)
22		8,489,944	Asset Charges	8,310,404
		40,111,737	TOTAL PORTFOLIO BUDGET	40,082,322

**REVENUE BUDGET 2017/2018
CITY SERVICES**

The budget service lines do not include support service costs or other non-delegated costs. As such they do not reflect external reporting requirements which will contain apportionment of support service costs, with the exception of those marked *.

PORTFOLIO GLOSSARY

HoPM	Head of Place Management
HoI&T	Head of Infrastructure and Transportation
HoPP&RS	Head of Public Protection and Regulatory Services

REVENUE BUDGET 2017/2018
RESPONSIVE SERVICES AND CUSTOMER CARE

ROLES AND RESPONSIBILITIES

The Responsive Services and Customer Care Portfolio champions improvement in the responsiveness of services to local needs and customer feedback. The Portfolio provides leadership for the continuing development of area arrangements as a principal means of improving the relevance of services to local communities and circumstances. The Portfolio has responsibility for championing the continuing improvement of customer care policy and practice. The Portfolio is also responsible for developing the community's capacity to engage in the shaping, delivery and review of services and their neighbourhoods and provides leadership for the Council and its partners in order to make Sunderland a safer City.

The Portfolio has specific responsibility for the following activities and functions:

- Responsive Local Service Area Committees
- Area Committees, Partnerships and Area Boards
- Local Area Plans
- Area Budgets including the Community Chest
- Customer care policy and practice
- Contact Centre and Customer Services Network including Customer Services Centres
- Community development
- Adult and community learning
- Section 17 responsibilities
- Safer Sunderland Partnership
- Anti-social behaviour
- Drugs awareness, prevention and treatment
- Local multi-Agency Problem Solving Groups (LMAPS)
- Community Resilience

FINANCIAL

OBJECTIVE SUMMARY

Ref.	Head of Service Ref.	Revised Estimate 2016/2017 £		Estimate 2017/2018 £
Corporate Services				
1	HoICT&CSN	2,609,922	Customer Service Network	2,305,510
2	HoICT&CSN	634,296	Intelligence Hub	631,356
		<u>3,244,218</u>	Total Corporate Services	<u>2,936,866</u>
Economy and Place				
3	HoPM	5,698	Area Facilities	9,611
		<u>5,698</u>	Total Economy and Place	<u>9,611</u>
Strategy, Partnerships and Transformation				
4	HoMSCP	1,026,432	Area Arrangements	1,026,360
5	HoPSP	123,025	Safer Communities	117,364
6	HoMSCP	1,676,666	Strategic Initiative Budget / Community Chest Grant	1,676,666
		<u>2,826,123</u>	Total Strategy, Partnerships and Transformation	<u>2,820,390</u>
People Services				
7	DoE	(126,987)	Family, Adult and Community Learning	(123,773)
8	HoHSCL	261,248	Anti-Social Behaviour	213,318
9	HoP	6,540	Drug Awareness, Prevention and Treatment	0
		<u>140,801</u>	Total People Services	<u>89,545</u>
		<u>6,216,840</u>	TOTAL DELEGATED BUDGET	<u>5,856,412</u>
Non Delegated Budgets				
10		67,861	IAS19 (Pensions)	60,116
11		2,172,046	Support Service Costs - received from other services	2,148,833
12		(3,994,960)	Support Service Costs - charged to other services	(3,716,983)
13		3,013,847	Asset Charges	3,013,847
		<u>7,475,634</u>	TOTAL PORTFOLIO BUDGET	<u>7,362,225</u>

REVENUE BUDGET 2017/2018
RESPONSIVE SERVICES AND CUSTOMER CARE

The budget service lines do not include support service costs or other non-delegated costs. As such they do not reflect external reporting requirements which will contain apportionment of support service costs, with the exception of those marked *.

PORTFOLIO GLOSSARY

HoICT&CSN	Head of ICT and CSN
HoPM	Head of Place Management
HoMSCP	Head of Member Support and Community Partnerships
HoPSP	Head of Policy and Strategic Partnerships
DoE	Director of Education
HoHSCCL	Head of Housing Support and Community Learning
HoP	Head of Personalisation

CAPITAL PROGRAMME

Summary of Programme 2016/2017 to 2020/2021

Expenditure by Portfolio	Gross Cost £'000	Expend. to 31.3.16 £'000	Estimated Payments				
			2016/17 £'000	2017/18 £'000	2018/19 £'000	2019/20 £'000	2020/21 £'000
Leader	184,451	23,638	22,145	56,091	45,079	17,395	20,103
Deputy Leader	5,011	1,112	2,213	1,686	0	0	0
Cabinet Secretary	43,115	14,831	5,770	13,424	8,790	300	0
Children's	18,920	7,121	6,290	4,821	688	0	0
Health, Housing & Adult Services	19,598	12,928	6,549	121	0	0	0
Public Health, Wellness & Culture	12,181	587	1,128	6,125	4,341	0	0
City Services	264,195	67,321	56,038	74,245	50,646	15,945	0
Responsive Services & Customer Care	3,649	3,256	393	0	0	0	0
Contingencies	0	0	0	0	0	0	0
TOTAL CAPITAL EXPENDITURE	551,120	130,794	100,526	156,513	109,544	33,640	20,103

CAPITAL PROGRAMME

Source of Finance	Estimated Resources				
	2016/17 £'000	2017/18 £'000	2018/19 £'000	2019/20 £'000	2020/21 £'000
FROM EXTERNAL SOURCES					
Loans					
Prudential Borrowing	22,398	89,121	28,685	16,386	10,051
Salix	207	6,188	5,971		
Government Grants					
DoH - Grants General	122				
DoH - ICT Grant	7				
DfE - School's Condition Grant	2,590	2,666	688		
DFE - Early Years 30 Hour Free Child Care		422			
DfE Basic Need Grant	607	700			
DfE - Schools DFC Grant	931	695			
DfE - 2 Year Old Offer	187				
DfE - Short Breaks	1				
DfT - Local Transport Plan (LTP)	5,950	5,673			
DfT - S31 Transport Grant	26,341				
DfT - Local Sustainable Transport Fund (LSTF)	718				
Local Pinch Point (LPP)	316				
DfT - Pothole Grant	184	260			
Coast Protection	254	1,272		54	
English Partnership /SHIP	206				
BIG Coastal Communities Fund	158				
Government Grants General	134				
Local Growth Fund (LGF)	5,267	18,001	61,398	16,825	
Department of Energy Climate and Change (DECC)	80				
Better Care Fund Grant	2,857				
DCLG-S31 City Deal	2,616	2,384			
Grants from Other Public Bodies					
Lottery - Heritage Lottery Fund (HLF)	217	2,032	2,700		
ERDF		550	1,444		
Homes and Communities Association (HCA)	593				
Nexus LTP	50	32			
Historic England		99			
Other External Funding					
Football Association Funding		4,800	2,400		
School Governors Contribution	288	185			
Homes and Communities (HCA)	153				
South Tyneside Council		8,503	3,806		10,052
Gentoo	100				
Other Capital Contributions	30				
Total External Sources	73,562	143,583	107,092	33,265	20,103
FROM INTERNAL SOURCES					
Revenue Contributions					
Strategic Initiative Budget	66	60			
Directorate	582	61			
Reserves					
Strategic Investment Reserve	2,978	3,212	412	375	
Strategic Investment Plan Reserve	2,937	2,455			
Unutilised RCCO Reserve	1,722	38			
Capital Priorities Reserve	4,510	1,702	400		
Stadium Park Transfer Reserve	350	709			
Rainton Bridge Reserve	193				
SAP Development Reserve	39				
DECC Reserve	77				
Modernisation Reserve	195	684			
New Homes Bonus Reserve	991				
S106 Reserve	1,062	60			
Port Reserve	328				
Commercial & Development Reserve	114	1,386			
HCA Riverside	195	300			
Other Capital Reserves	47				
Capital Receipts	10,578	2,263	1,640		
Total Internal Sources	26,964	12,930	2,452	375	
TOTAL FINANCING	100,526	156,513	109,544	33,640	20,103

LEADER CAPITAL PROGRAMME

CAPITAL INVESTMENT PLANS AND LINKAGES TO SERVICE OBJECTIVES, STRATEGIC PRIORITIES

The Leader capital programme will contribute towards meeting the three themes of the 3,6,9 Vision, which has built on and replaces the Economic Master Plan:

- Infrastructure
- Vibrancy
- Sector Growth and Skills

It aims to do this by:

Facilitating and supporting public and private sector regeneration schemes and developments.

Improving the connectivity between key regeneration sites and creating a high quality public realm to stimulate further investment.

OUTCOMES FROM COMPLETED CAPITAL SCHEMES

- A19 Ultra Low Carbon Enterprise Zone – Phase 1a of the A19 EZ Site 3 (Infiniti Drive) has been successfully complete on time and to tie in with opening of the new 40,500 sqm Vantec warehousing and logistics facility.
- Strategic Land and Property Acquisitions has facilitated further physical regeneration in the City. Land has been acquired on Cowan Terrace, adjoining the Civic Centre, which is subject to a lease to the operator of the car parking facility and which provides a financial return to the Council. The Council have acquired 2 sites at Easington Street, Sheepfolds, Sunderland which along with the adjoining land owned by HCA will form a comprehensive residential development opportunity.
- Investment Corridors – The first phase of public realm works on High Street West will be completed in 2016/17

KEY MEDIUM TERM PRIORITIES

- To provide leadership to the Council on all major strategic, corporate and cross-cutting themes.

HOW THE PROGRAMME CONTRIBUTES TO VALUE FOR MONEY AND EFFICIENCY

In developing and delivering measures to improve economic prosperity, value for money will be achieved through a range of measures including:

- Identifying and maximizing external match funding opportunities where applicable.
- Alternative funding and delivery methods.
- Efficiencies through improved procurement techniques and monitoring arrangements.

CAPITAL INVESTMENTS FOR THE YEAR AHEAD

Ongoing Commitments

- Former Vaux Site Advance Site Works – Completed with the exception of the reinstatement of the cliff face where there was a rockfall. The current Siglion proposal is to incorporate the resultant change in level into a building.
- A19 Ultra Low Carbon Enterprise Zone – Following completion of phase 1a of the A19 EZ3 project, work has commenced on phases 1b and 2. The Contractor is onsite and is progressing well with the works, although there is some delay from the presence of a European Protected Species (Great Crested Newt). The phase 1b works consist of a realignment of A1290 to the north of the main site. The phase 2 works principally consist of an extension of the existing Infiniti Drive to connect to Nissan Way along with a widening of Nissan Way to provide a dual carriageway. These highway infrastructure improvements will make the EZ3 site more accessible and hence more attractive to developers and to private sector investment. Added benefits of the phase 2 works include improvements to the southern approach to the Nissan car plant, which should improve traffic flows into and out of the plant and reduce congestion and delay on the surrounding road network. It is expected that, once completed, the A19 EZ project will unlock 90,000 sq.m of developable floor space over an approximately 26 hectare of land; will generate 204 temporary construction jobs and a potential 1,500 new jobs in the manufacturing industry along with private sector investment of £55m.
- Strategic Land and Property Acquisitions Provision – Further acquisitions of land and buildings which are considered to be a strategic importance and would contribute towards the Council's regeneration priorities for the City.
- Sunderland Railway Station and Public Realm – continue to work with Nexus and Network Rail to complete the detailed design and redevelopment of the above ground concourse to Sunderland Station. Prepare detailed designs for the public realm around the station, which will be delivered in parallel with the redevelopment of the station
- Beacon of Light Contribution – The SAFC Foundation of Light led project started construction in 2016/17. The project will be completed in 2017/18.

LEADER CAPITAL PROGRAMME

- Vaux Phase 1 – Building works for the first office building commenced in December 2016 and with an 18 month construction programme completion is scheduled for June 2018. This building will be 60,000 sq. ft. over 5 floors. In the same time period the infrastructure works of roads, footpaths and promontory will be carried out.
- Heat Network - Energy Masterplan & Feasibility Assessment (DECC) – This will provide a city-wide understanding of current and future heat demands across industrial, commercial and domestic uses, offering an important evidence base for the Council and partners to develop appropriate solutions for improved energy management consumption, and the identify the necessary energy infrastructure requirements for key strategic sites. Procurement has been delayed due to changes in the procurement methodology, coupled with additional requirements from BEIS (formerly DECC). Procurement will commence in January 2017.
- Public Realm – former Crowtree Road Leisure Centre – As part of the redevelopment of this site for retail use works will be undertaken to create a public space to the north of the site and landscaping works above the car park that will provide an improved link to Town Park.
- City Deal (IAMP) – Initial design has commenced on the highway works associated with the proposed IAMP development on land to the north of Nissan. IAMP is a joint venture between Sunderland and South Tyneside councils and is being jointly promoted by IAMP LLP, a JV company which includes both Authorities.
- The design is being developed collaboratively between the Councils Infrastructure & Commercial team and JMP (Systra). It is expected that the preliminary design will be submitted for DCO (Development Consent Order) approval in April / May 2017 with detailed design works to proceed during the DCO process.
- Investment Corridor – Detailed designs for further infrastructure improvements will be prepared, including crossing upgrades to St Michael's Way. Works will continue to complete the new square in front of the old Fire Station. The Holmeside Masterplan will be completed and detailed designs commenced for public realm improvements in this area.
- Minster Quarter Access Road – detailed designs will be completed and construction commenced for the new access road from St Mary's Way into the Minster Quarter area.

**LEADER
CAPITAL PROGRAMME**

SUMMARY

Project Description	Gross Cost £'000	Expend to 31.3.16 £'000	Estimated Payments					
			2016/17 £'000	2017/18 £'000	2018/19 £'000	2019/20 £'000	2020/21 £'000	
MAIN BLOCK								
Continuing Projects	76,167	23,638	17,908	24,971	9,650			
Projects Commencing 2016/17	20,950		4,237	13,713	1,500	1,500		
Projects Commencing 2017/18	87,334			17,407	33,929	15,895		20,103
Projects Commencing 2018/19								
Projects Commencing 2019/20								
Projects Commencing 2020/21								
TOTAL CAPITAL EXPENDITURE	184,451	23,638	22,145	56,091	45,079	17,395		20,103

METHOD OF FINANCING ESTIMATED CAPITAL EXPENDITURE

Source of Finance	Estimated Resources				
	2016/17 £'000	2017/18 £'000	2018/19 £'000	2019/20 £'000	2020/21 £'000
FROM EXTERNAL SOURCES					
Loans					
Prudential Borrowing	11,356	30,307	13,205	1,500	10,051
Government Grants					
Local Growth Fund (LGF)	5,267	12,511	27,318	15,895	
Department of Energy Climate and Change (DECC)	80				
Grants from Other Public Bodies					
DCLG-S31 City Deal	2,616	2,384			
Other External Funding					
Homes and Communities (HCA)	153				
South Tyneside Council		8,503	3,806		10,052
Total External Sources	19,472	53,705	44,329	17,395	20,103
FROM INTERNAL SOURCES					
Revenue Contributions					
Reserves					
Strategic Investment Reserve	459	1,000			
Unutilised RCCO Reserve	25				
Capital Priorities Reserve	40				
New Homes Bonus Reserve	59				
Commercial & Development Reserve	100	1,386			
Capital Receipts	1,990		750		
Total Internal Sources	2,673	2,386	750		
TOTAL FINANCING	22,145	56,091	45,079	17,395	20,103

**LEADER
CAPITAL PROGRAMME**

Project Ref.No.	Project Description	Project Sponsor	Gross Cost	Expend to 31.3.16	Estimated Payments				
					2016/17	2017/18	2018/19	2019/20	2020/21
			£'000	£'000	£'000	£'000	£'000	£'000	£'000
	Continuing Projects								
	Strategic Economic Development								
CP0126	Former Vaux Site Advance Site Works	N Wood	1,466	1,157	309				
CP0136	A19 Ultra Low Carbon Enterprise Zone	M Jackson	21,000	12,012	3,767	4,221	1,000		
CP0127	Strategic Land and Property Acquisition Provision	N Wood	10,659	5,509	5,150				
CP0137	Sunderland Railway Station Contribution	I Fairlamb	3,000		100		2,900		
CP0139	Investment Corridors	I Fairlamb	3,910	1,689	2,221				
CP0208	Beacon of Light Contribution	I Fairlamb	3,000	1,000	2,000				
CP0266	Vaux Phase 1	N Wood	25,412	1,010	1,500	17,902	5,000		
	Business Investment								
CP0203	Energy Masterplan & Feasibility Assessment (DECC)	V Taylor	120		120				
	Strategic Improvement Programmes								
CP0221	Railway Station Public Realm	I Fairlamb	750				750		
CP0238	Keel Line - Viewing Platform Feasibility Study	N Wood	100	75	25				
CP0264	Public Realm - former Crowtree Road Leisure Centre	N Wood	1,750	14	100	1,636			
	Strategic Economic Development								
CP0142	City Deal	V Taylor	5,000	1,172	2,616	1,212			
TOTAL CONTINUING PROJECTS			76,167	23,638	17,908	24,971	9,650		
	Projects Commencing 2016/17								
	Strategic Economic Development								
CP0136	A19 Ultra Low Carbon Enterprise Zone	M Jackson	3,000			3,000			
CP0287	Investment Corridor Round	N Wood	5,550		550	2,000	1,500	1,500	
CP0288	Minster Quarter Access Road	N Wood	1,500			1,500			
CP0127	Strategic Land and Property Acquisition Provision	N Wood	10,900		3,687	7,213			
TOTAL PROJECTS COMMENCING 2016/17			20,950		4,237	13,713	1,500	1,500	
	Projects Commencing 2017/18								
	Strategic Economic Development								
CP0142	City Deal	V Taylor	86,934			17,007	33,929	15,895	20,103
CP0266	Vaux Phase 1	N Wood	400			400			
TOTAL PROJECTS COMMENCING 2017/18			87,334			17,407	33,929	15,895	20,103
TOTAL CAPITAL PROGRAMME			184,451	23,638	22,145	56,091	45,079	17,395	20,103

DEPUTY LEADER CAPITAL PROGRAMME

CAPITAL INVESTMENT PLANS AND LINKAGES TO SERVICE OBJECTIVES, STRATEGIC PRIORITIES

The Deputy Leader capital programme will contribute towards meeting the three themes of the 3,6,9 Vision, which has built on and replaces the Economic Master Plan:

Infrastructure

Vibrancy

Sector Growth and Skills

It aims to do this by:

Continuing to provide and develop the infrastructure that supports the delivery of services and the Council's improvement priorities.

OUTCOMES FROM COMPLETED CAPITAL SCHEMES

Automated Court Bundle – Contract entered with Iken Business Ltd for a computer case management system with integrated electronic court bundling for use within the Legal Team, in particular the Adult and Child Protection Team. The system will reduce administration and increase efficiency and flexibility in progressing cases, and in preparing court bundles which were previously produced in hard copy.

Corporate Computing Model Phase 1 & 2 - Completion of final remedial actions in relation to the roll out of the virtual desk top across the Council.

Edit Core Infrastructure – Completion of a programme of activities to improve underlying ICT infrastructure to schools.

Wider Network Upgrade – Completion of the migration of our Wide Area Network connections to Superfast Broadband technology

KEY MEDIUM TERM PRIORITIES

Supporting the Council's Transformation Programme and delivering the ICT work stream.

Improving the resilience and efficiency of the ICT infrastructure.

HOW THE PROGRAMME CONTRIBUTES TO VALUE FOR MONEY AND EFFICIENCY

- The programme contributes to value for money and efficiencies by underpinning the Council's Transformation Programme and providing a secure and flexible ICT environment.

CAPITAL INVESTMENTS FOR THE YEAR AHEAD

Ongoing Commitments

Revenue and Benefit System Phase 2 – to invest in customer self-service options in relation to Revenues and Benefits Services. This will enable residents and landlords to access information and request services / report changes via the Council's web-site resulting in greater convenience for customers and cost savings for the Council. New Pensions System - completion of works to improve the administration of the Firefighters Pension Scheme.

Electronic Document Management System - The introduction of work flow, version control, storage and classification of documents and records. This will reduce the reliance on paper documentation, improve the ability for employees to work from any location and improve Information Governance through the correct classification and control of documentation. The system will also support secure data exchange and collaboration between the Council and its partners.

IT Developments - A programme of activities to improve and better secure underlying ICT infrastructure that will enable efficiencies within the Council to be achieved and help services to meet necessary budget reductions.

Refresh of Essential Core Infrastructure – A programme of activities aligned to a full review and rationalisation of the ICT estate to refresh end of life equipment and begin to transition to new, on-demand offerings to significantly reduce the overall cost base and allow the ICT requirements to flex in response to the Council's reducing footprint and staff base.

Network Upgrade – Completion of a rolling programme to upgrade the power back up systems (UPS) of essential network equipment.

**DEPUTY LEADER
CAPITAL PROGRAMME**

SUMMARY

Project Description	Gross Cost £'000	Expend to 31.3.16 £'000	Estimated Payments				
			2016/17 £'000	2017/18 £'000	2018/19 £'000	2019/20 £'000	2020/21 £'000
MAIN BLOCK							
Continuing Projects	2,968	1,112	1,672	184			
Projects Commencing 2016/17	2,043		541	1,502			
Projects Commencing 2017/18							
Projects Commencing 2018/19							
Projects Commencing 2019/20							
Projects Commencing 2020/21							
TOTAL CAPITAL EXPENDITURE	5,011	1,112	2,213	1,686			

METHOD OF FINANCING ESTIMATED CAPITAL EXPENDITURE

Source of Finance	Estimated Resources				
	2016/17 £'000	2017/18 £'000	2018/19 £'000	2019/20 £'000	2020/21 £'000
FROM EXTERNAL SOURCES					
Government Grants					
DfE Basic Need Grant	34				
Total External Sources	34				
FROM INTERNAL SOURCES					
Reserves					
Strategic Investment Reserve	564	956			
Strategic Investment Plan Reserve	571	546			
Unutilised RCCO Reserve	58	0			
SAP Development Reserve	39				
Modernisation Reserve	695	184			
Other Capital Reserves	47				
Capital Receipts	205				
Total Internal Sources	2,179	1,686			
TOTAL FINANCING	2,213	1,686			

**DEPUTY LEADER
CAPITAL PROGRAMME**

Project Ref.No.	Project Description	Project Sponsor	Gross Cost	Expend to 31.3.16	Estimated Payments				
					2016/17	2017/18	2018/19	2019/20	2020/21
			£'000	£'000	£'000	£'000	£'000	£'000	£'000
	Continuing Projects								
CP0117	Revenue and Benefits system Phase 2	L St Louis	400	327	73				
CP0119	Automated Court Bundle	E Waugh	30		30				
CP0121	Network Upgrade	L St Louis	46	29	17				
CP0123	Electronic Document Management	L St Louis	500	121	195	184			
CP0180	Corporate Computing Model Phase 2	L St Louis	143	127	16				
CP0181	IT Developments	L St Louis	693	425	268				
CP0192	Wider Network Upgrade	L St Louis	132	62	70				
CP0218	Edit Core Infrastructure	L St Louis	68	21	47				
CP0286	Refresh of Essential Core ICT Infrastructure	L St Louis	956		956				
TOTAL CONTINUING PROJECTS			2,968	1,112	1,672	184			
	Projects Commencing 2016/17								
CP0286	Refresh of Essential Core ICT Infrastructure	L St Louis	2,000		498	1,502			
CP0307	Upgrade of Cash Receipting System	K Davison	43		43				
TOTAL PROJECTS COMMENCING 2016/17			2,043		541	1,502			
TOTAL CAPITAL PROGRAMME			5,011	1,112	2,213	1,686			

CABINET SECRETARY CAPITAL PROGRAMME

CAPITAL INVESTMENT PLANS AND LINKAGES TO SERVICE OBJECTIVES, STRATEGIC PRIORITIES

The Cabinet Secretary capital programme will contribute towards meeting the three themes of the 3,6,9 Vision, which has built on and replaces the Economic Master Plan:

Infrastructure

Vibrancy

Sector Growth and Skills

It aims to do this by:

- Managing the Council's asset disposal and acquisition a programme to stimulate regeneration and promote high quality development.
- Improving the public realm at key locations at City Centre and the seafront to increase footfall and spend.

OUTCOMES FROM COMPLETED CAPITAL SCHEMES

- Port Forklift Trucks and Safety Boats – 2 x 8 tonne forklift truck purchases have been made on an invest-to-save basis to mitigate hire charges and address availability issues.
- Port Infrastructure – a replacement loading shovel purchased and upgrades to two more, an additional tugmaster and four road trailers purchased, a complete upgrade of the Port's fuel management system, the purchase of two new lifting beams for project and steel cargoes and capital maintenance issues addressed throughout the Port to ensure a productive, health and safety compliant operation is maintained.
- Seafront – Marine Walk Masterplan Phase 2 – The completion of further promenade improvements continues the support to re-establish Roker as a visitor destination.
- Provisions for Economic Development provides financial assistance and support in the form of grants for businesses to start up or grow through supporting investment in premises and equipment, linked to job creation. Statistics for the last full year of the programme (2015/2016) have demonstrated that support was offered to 28 Companies, 10 of whom were new businesses and 18 of whom were established. It was projected that this would create 375 new jobs. There were a further 13 grants made to companies in the previous year. This financial support allows companies to set up or grow and also provides private sector leverage match funding.
- The Property Planned Capital Maintenance has seen further investment in property maintenance and improvements including electrical transformer maintenance, boiler refurbishment, roof repair and refurbishment of major incident control suite at the Civic Centre, renewal of refrigerant to air conditioning system at Fawcett Street Customer Service Centre, external joinery repairs and redecoration to the conference centre at Derwent Hill, boiler renewal and heating system modification at Billy Hardy Sports Complex, renewal of ventilation fans at Jacky Whites Market, boiler refurbishment and hot water modifications at Herrington Welfare Park Pavillion and renewal of Uninterruptible Power Supply (UPS) units at the Software Centre.
- St Peters Public Realm – The landscape improvements, and highway works, provide an improved and more accessible space surrounding the church that celebrates the significance of the church in the city's history.

KEY MEDIUM TERM PRIORITIES

- To act upon the outcomes of a comprehensive review of the Council's land and buildings assets undertaken in 2015/2016, particularly the release of appropriate assets for public and private sector development.
- The Property Planned Maintenance programme is developed from condition survey data of the Council property portfolio and is designed to undertake works to the portfolio to prevent a catastrophic failure of a component and to replace items before they cause disruption to service delivery.
- Continued the regeneration of the seafront at Roker and Seaburn.
- Port infrastructure investment over recent years, has allowed the Port to diversify its commercial services into new market areas such as bulk material handling and storage, project and steel product handling from large deep sea bulk carrier vessels, the storage of offshore power cable etc. The Port Board will consider further investment requirements in line with market demand and also the securing of longer term contracts, which will also include securing inward investment opportunities on the Port estate and Enterprise Zone areas.

HOW THE PROGRAMME CONTRIBUTES TO VALUE FOR MONEY AND EFFICIENCY

- Financial assistance is awarded on a basis whereby 100% of the capital investment has to be evidenced in order to claim up to 50% of the eligible costs. This leverages private sector investment on each grant. The grant is linked to job creation and the cost per job ratios which are used are known to be excellent value for money.
- Investment in the property portfolio is essential to maintain the Council's assets and to protect the investment the Council has already made. Investment also ensures that the property meets its statutory requirements, protects the reputation of the Council and delivers buildings that are fit for purpose and attractive to visit and occupy.

CABINET SECRETARY CAPITAL PROGRAMME

- Identifying and maximizing external match funding opportunities where applicable.
- As part of the continued effort to sustain the improvement of the Port of Sunderland's financial trading position, investment in both infrastructure and general materials handling equipment will continue to improve operational efficiency, reduce plant and equipment hire costs and provide the necessary resources to enable the Port to better respond to spot market opportunities and those for the longer term.

CAPITAL INVESTMENTS FOR THE YEAR AHEAD

Ongoing Commitments

- Port Infrastructure – Investment in infrastructure, plant and equipment, is required in order to support the on-going efficient operation of the Port, including addressing minor plant & machinery investment, general infrastructure and health and safety requirements as they arise.
- Old Sunderland Townscape Heritage Initiative – One remaining property is nearing completion, all of the other restoration projects now complete.
- Provisions for Economic Developments – Grant support will continue to be provided for capital investment to new and growing companies within Sunderland along similar criteria to that which is currently provided. This is separate to any external funding which may be able to be secured.
- The Property Planned Capital Maintenance includes refurbishment works to Jacky Whites market, replace Washington Arts Centre roof and windows, external repairs to Monkwearmouth Station Museum, renewal of floor coverings and WC refurbishment to the Civic Centre, renewal of roof coverings and internal refurbishment works to Herrington Welfare park pavilion, replacement of fire alarm, CCTV and door entry systems to the Crematorium, upgrade of Fire Alarms Systems at South Hylton House, 19-20 Villiers St, Millfield & Pallion CA, Donwell CA, 110 Hylton Road, Grindon CA and St Mary's Car Park and renewal of wheelchair access lift at Central Library.
- Low Water Corrosion / Riverside Repairs – Accelerated Low Water Corrosion is affecting riverside and coastal structures supporting footpaths and other infrastructure. The programme of assessment and repair has given a better understanding of their condition to allow measures to be planned and implemented to extend the life of the structures.
- Energy Efficiency – Northumbrian Water Smart Metering Programme – A competition was held in September at the Software Centre to develop a multi utility software package to analyze half hourly energy data. This is now being commercialized by Northumbrian Water. The second phase of the programme to develop a cost effective smart water metering system and this system will be rolled out over the next few months.
- City Centre Way Finding – New way finding infrastructure will be installed in 2017. This will improve pedestrian navigation around the city centre which will be adopted by the Council and its partners. This will improve the appearance and visitor experience.
- Investment Corridor – MAC Trust Contribution – Works commenced in 2016 on the development of the former Dun Cow fire station to create a performing arts centre. This is a contributor to the regeneration of the city centre. Grant funding is also being provided to the MAC Trust from the Heritage Lottery Fund, and further funds are being sought from the Arts Council.
- Seafront:
 - Roker Pier and Lighthouse – The lighthouse restoration works are now complete. The new tunnel entrance will be constructed in 2017 allowing the tunnel and lighthouse to be opened up as a visitor attraction. The attraction will be managed by volunteers from the Roker Heritage Group.
 - Lighthouses – Works to the lighthouse at Seaburn were completed in 2016. New railings and the restoration of railings on Roker Pier will take place in 2017.
 - Marine Walk Masterplan Phase 3 – Work on the new toilet block will commence early 2017 and complete in time for the summer season.
 - Toilet Refurbishment – As part of the rolling programme of seafront toilet refurbishment works will take place in 2017 to refurbish the tram shelter toilets and Marine Walk north toilet block. This will improve facilities at the seafront for visitors.
 - CCF Round 3 – The infrastructure works to Cliffe Park and Recreation Park will be complete by the end of the 16/17 financial year.

New Starts

Port Enterprise Zone - The Port of Sunderland has been approved to form part of the North East's next wave of Enterprise Zones (round 2) and detailed planning is now underway. The provision of these enterprise zone units is expected to support local regeneration and economic growth. Upon completion of the infrastructure works, they will provide 4 significant plots ready for development by prospective inward investors.

Port Remediation Works: Endurance Park – surface infrastructure works to the cargo laydown area that will ensure the Port can continue to meet requirements of contracts that include transportation of heavy duty plant, machinery and cargo.

Solar PV Battery Storage – Upon securement of ERDF funding, there will be installation of solar PV and battery storage primarily at Council buildings. This is expected to reduce electricity costs/carbon emissions and to

**CABINET SECRETARY
CAPITAL PROGRAMME**

access capacity auctions in conjunction with the National Grid. The buildings that would benefit by this investment are Jack Crawford, Evolve, Software centre, Washington Business Centre and the Bangladeshi Centre.

Civic Centre Options – To progress with the design and other preparatory works either for a new or a significantly refurbished Civic Centre. The respective option progressed will be informed by the outcome of cost estimates for both, currently in progress and to be completed spring 2017.

**CABINET SECRETARY
CAPITAL PROGRAMME**

SUMMARY

Project Description	Gross Cost £'000	Expend to 31.3.16 £'000	Estimated Payments				
			2016/17 £'000	2017/18 £'000	2018/19 £'000	2019/20 £'000	2020/21 £'000
MAIN BLOCK							
Continuing Projects	21,318	14,831	3,853	1,744	890		
Projects Commencing 2016/17	5,247		1,917	2,730	300	300	
Projects Commencing 2017/18	16,550			8,950	7,600		
Projects Commencing 2018/19							
Projects Commencing 2019/20							
Projects Commencing 2020/21							
TOTAL CAPITAL EXPENDITURE	43,115	14,831	5,770	13,424	8,790	300	

METHOD OF FINANCING ESTIMATED CAPITAL EXPENDITURE

Source of Finance	Estimated Resources				
	2016/17 £'000	2017/18 £'000	2018/19 £'000	2019/20 £'000	2020/21 £'000
FROM EXTERNAL SOURCES					
Loans					
Prudential Borrowing	392	10,885	6,450		
Government Grants					
BIG Coastal Communities Fund	158				
Grants from Other Public Bodies					
Lottery - Heritage Lottery Fund (HLF)	87	200			
ERDF		550	1,150		
Other External Funding					
Capital Contributions General	30				
Total External Sources	667	11,635	7,600		
FROM INTERNAL SOURCES					
Revenue Contributions					
Strategic Initiative Budget	27				
Reserves					
Strategic Investment Reserve	865	720	300	300	
Rainton Bridge Reserve	193				
New Homes Bonus Reserve	74				
Capital Receipts	3,944	1,069	890		
Total Internal Sources	5,103	1,789	1,190	300	
TOTAL FINANCING	5,770	13,424	8,790	300	

**CABINET SECRETARY
CAPITAL PROGRAMME**

Project Ref.No.	Project Description	Project Sponsor	Gross Cost £'000	Expend to 31.3.16 £'000	Estimated Payments				
					2016/17 £'000	2017/18 £'000	2018/19 £'000	2019/20 £'000	2020/21 £'000
	Continuing Projects								
CP0265	Port Forklift Truck & Safety Boats	M Hunt	200		200				
	Planning and Land Use								
CP0096	Old Sunderland Townscape Heritage Initiative	I Fairlamb	2,327	2,223	104				
	Seafront								
CP0100	Seafront - Marine Walk Masterplan Ph2	I Fairlamb	4,444	4,343	101				
CP0111	Roker Pier and Lighthouse	I Fairlamb	2,078	1,647	231	200			
CP0222	Seafront - Marine Walk Masterplan Ph3	I Fairlamb	603	94	434	75			
CP0223	Seafront Lighthouses	I Fairlamb	500		100	400			
CP0245	Seafront - CCF Round 3	I Fairlamb	471	69	402				
	Economic Development Grants								
CP0103	Provision for Economic Development	T Hurst	5,002	1,929	1,693	690	690		
	Management of Council Land and Buildings								
CP0106	Property Planned Capital Maintenance	N Wood	3,993	3,196	218	379	200		
CP0107	Low Water Corrosion / Riverside Repairs	M Jackson	200	2	198				
	Regeneration Projects								
CP0051	St Peter's Public Realm (Wearmouth Jarrow)	I Fairlamb	1,500	1,328	172				
TOTAL CONTINUING PROJECTS			21,318	14,831	3,853	1,744	890		
	Projects Commencing 2016/17								
	Port								
CP0145	Port Infrastructure	M Hunt	1,000		250	250	250	250	
	Seafront								
CP0274	Seafront Toilet Refurbishment	I Fairlamb	300		40	260			
CP0301	Seafront CCF Round 4	I Fairlamb	50		50				
	Management of Council Land and Buildings								
CP0106	Planned Property Capital Maintenance	N Wood	877		747	130			
CP0272	Energy Efficiency - Northumbrian Water Smart Metering Programme	L Clark	130		130				
	Regeneration Projects								
CP0273	City Centre Way Finding	I Fairlamb	200		10	90	50	50	
CP0275	Investment Corridors - MAC Trust Contribution	I Fairlamb	690		690				
CP0326	JV Chester Road Site	L Clark	2,000			2,000			
TOTAL PROJECTS COMMENCING 2016/17			5,247		1,917	2,730	300	300	
	Projects Commencing 2017/18								
	Port								
CP0311	Port Remediation Works - Endurance Park	M Hunt	2,400			2,400			
CP0313	Port Enterprise Zone	M Hunt	10,500			5,200	5,300		
	Management of Council Land and Buildings								
CP0314	Solar PV Battery Storage	N Wood	3,400			1,100	2,300		
CP0315	Civic Centre Options	L Clark	250			250			
TOTAL PROJECTS COMMENCING 2017/18			16,550			8,950	7,600		
TOTAL CAPITAL PROGRAMME			43,115	14,831	5,770	13,424	8,790	300	

CHILDRENS SERVICES CAPITAL PROGRAMME

CAPITAL INVESTMENT PLANS AND LINKAGES TO SERVICE OBJECTIVES, STRATEGIC PRIORITIES

The Children's Services capital programme will contribute towards meeting the three themes of the 3,6,9 Vision, which has built on and replaces the Economic Master Plan:

Infrastructure

Vibrancy

Sector Growth and Skills

It aims to do this by:

Ensuring the provision of effective and safe school settings and ensuring sufficient school places are locally available to meet the requirements of the population

OUTCOMES FROM COMPLETED CAPITAL SCHEMES

Ongoing delivery of the Asset Management Strategy with capital works around roofing, window replacement, heating improvements, fire detection works, water hygiene improvements and health and safety issues addressed in a number of nursery, primary, secondary and special schools across the city.

Improvement to existing facilities to provide school meals at J.F.K. Primary School through installation of a new production kitchen.

Increased provision of Catholic Primary places in the Coalfields following the 105 place expansion of Our Lady Queen of Peace.

Fatfield Primary School – Replacement of the heating system at Fatfield Primary Academy.

Replacement of the heating system at New Silksworth Infant School.

An extensive refurbishment programme at the Tudor Grove Centre including Window replacement, roofing works and replacement of heating systems.

Structural repairs at Fulwell Junior School following severe weather conditions.

KEY MEDIUM TERM PRIORITIES

To continue to address the most pressing condition priorities, health and safety works and major capitalised repair works within the City's maintained Primary, Secondary and Special schools and maintained nurseries (as identified in the Children's Services and / or Capita Symonds Condition Surveys) as well as responding to any emerging priorities.

To address pressure on school places across the city where existing places are identified as insufficient to meet demands.

To ensure sufficient education capital contributions are sought from developments where the number of school aged children from new and proposed housing developments is projected to exceed the supply of local, available school places.

To support schools in their use of the reducing level of devolved formula capital allocations to address the priorities identified in their own asset management plans.

HOW THE PROGRAMME CONTRIBUTES TO VALUE FOR MONEY AND EFFICIENCY

Effective commissioning arrangements ensure maximum cost efficiencies are made in works.

Where possible capital investment is targeted towards refurbishment of existing facilities and redevelopment of former classrooms as opposed to new build and expansion.

Continue to deliver a capital programme focused on energy efficiency and long term cost benefits (such as boiler and window replacement).

CAPITAL INVESTMENTS FOR THE YEAR AHEAD

Ongoing Commitments

Continuation of investment in local maintained and private daycare and nursery facilities in order to meet increased demand for nursery places from disadvantaged two year olds.

Continue to provide window replacements, heating improvements, roofing works, electrical and technical and urgent health and safety works across the City's maintained nursery, primary, secondary and special schools. Given the reduction in local authority maintained secondary schools works will primarily be focused on the primary and special education sector.

Delivery of a programme at Rickleton Primary School to redevelop existing teaching space. Work has been identified as part of a feasibility study and will convert previously open plan class areas. The programme will be funded by the Council with the School making a £100k contribution from their own reserves.

Development of KS1 outdoor transition areas at Marlborough Primary School. Work was previously planned as part of the new build under the PSBP programme in 2013/14 but will now take place during 2017/18.

Refurbishment of former office bases at Sunningdale Special School. The space is to be refurbished as classrooms. Works are projected to increase the total capacity of the school by 20 places.

Asbestos removal and ceiling replacement at New Silksworth Infant Academy. Work was programmed to take place during Summer 2016 but due to unforeseen condition issues on the site the works have been reprogrammed for Summer 2017.

Procurement and delivery of Capita Modules to support Early Years and Free School Meals activity.

CHILDRENS SERVICES CAPITAL PROGRAMME

New Starts

- Increased nursery places at East Herrington Academy, Barnes Infants Academy, Seaburn Dene Primary School and Farringdon Primary Academy to meet the needs of the 30 hour Free Childcare offer.
- Increase the capacity of Southwick Primary School to meet the needs of additional pupils on roll. Overall site capacity will be increased from 315 places to 420 places.

**CHILDRENS SERVICES
CAPITAL PROGRAMME**

SUMMARY

Project Description	Gross Cost £'000	Expend to 31.3.16 £'000	Estimated Payments				
			2016/17 £'000	2017/18 £'000	2018/19 £'000	2019/20 £'000	2020/21 £'000
MAIN BLOCK							
Continuing Projects	13,094	7,121	5,329	644			
Projects Commencing 2016/17	3,059		961	2,098			
Projects Commencing 2017/18	2,767			2,079	688		
Projects Commencing 2018/19							
Projects Commencing 2019/20							
Projects Commencing 2020/21							
TOTAL CAPITAL EXPENDITURE	18,920	7,121	6,290	4,821	688		

METHOD OF FINANCING ESTIMATED CAPITAL EXPENDITURE

Source of Finance	Estimated Resources				
	2016/17 £'000	2017/18 £'000	2018/19 £'000	2019/20 £'000	2020/21 £'000
FROM EXTERNAL SOURCES					
Loans					
Salix	116				
Government Grants					
DfE - School's Condition Grant	2,590	2,666	688		
DFE - Early Years 30 Hour Free Child Care		422			
DfE - Basic Need Grant	573	700			
DfE - Schools DFC Grant	931	695			
DfE - 2 Year Old Offer	187				
DfE - Short Breaks	1				
Other External Funding					
School Governors Contribution	288	185			
Total External Sources	4,686	4,668	688		
FROM INTERNAL SOURCES					
Reserves					
Unutilised RCCO Reserve	6				
Capital Priorities Reserve	100	93			
S106 Reserve	148	60			
Capital Receipts	1,350				
Total Internal Sources	1,604	153			
TOTAL FINANCING	6,290	4,821	688		

**CHILDRENS SERVICES
CAPITAL PROGRAMME**

Project Ref.No.	Project Description	Project Sponsor	Gross Cost £'000	Expend to 31.3.16 £'000	Estimated Payments				
					2016/17 £'000	2017/18 £'000	2018/19 £'000	2019/20 £'000	2020/21 £'000
	Continuing Projects								
	DFC								
CP0085	Schools Devolved Capital	B Scanlon	4,596	3,926	670				
	Asset Management Projects								
	Major School's Asset Management								
CP0252	Our Lady Queen of The Peace - New Extensions plus External Works	B Scanlon	1,600	713	887				
CP0251	Columbia Grange School - New Extensions Plus External Works	B Scanlon	555	515	40				
	PSBP Asset Management Projects								
CP0259	Hetton School - Health & Safety Works	B Scanlon	68	66	2				
CP0259	Hylton Castle Primary - Health & Safety Works	B Scanlon	34	24	10				
CP0259	Hylton Castle Primary - Setting Up Allowance	B Scanlon	174	135	39				
CP0259	Shiney Row Primary - Setting Up Allowance	B Scanlon	175		175				
CP0259	Marlborough Primary - Setting Up Allowance	B Scanlon	180	149	31				
CP0259	Hetton School - Setting Up Allowance	B Scanlon	350	117	233				
CP0259	Shiney Row Primary - Health & Safety Works	B Scanlon	11	10	1				
	Other Schools Asset Management Projects								
CP0212	School AMP - Primary	B Scanlon	1,395		911	484			
CP0211	School AMP - Nursery	B Scanlon	21		21				
CP0213	School AMP - Secondary	B Scanlon	90		90				
CP0214	School AMP - Special	B Scanlon	335		225	110			
CP0088	Schools Minor Works	B Scanlon	28	3	25				
CP0204	Asbestos Removal	B Scanlon	50		25	25			
CP0297	School's Condition Works	B Scanlon	225		200	25			
CP0260	School Asset Management Programmes - unallocated - Continuing Allocation	B Scanlon	396		396				
CP0217	Derwent Hill	B Scanlon	20		20				
	Other Children Services Projects								
CP0089	Capita One V4 Upgrade	B Scanlon	185	179	6				
CP0092	Short Breaks Provision for Disabled Children	L Sahota	100	99	1				
CP0154	Two Year Old Offer	B Scanlon	597	410	187				
CP0190	Universal Infant Free School Meals	B Scanlon	1,159	775	384				
CP0298	Children's and Adults Social Care Case Management System	B Scarr	750		750				
TOTAL CONTINUING PROJECTS			13,094	7,121	5,329	644			
	Projects Commencing 2016/17								
	DFC								
CP0085	Schools Devolved Capital	B Scanlon	478		261	217			
	Other Schools Asset Management Projects								
CP0297	School's Condition Works	B Scanlon	472			472			
CP0212	School AMP - Primary	B Scanlon	941			941			
CP0327	New ConditionWorks/EAW	B Scanlon	60			60			
	Major School's Asset Management								
CP0271	Rickleton Primary Redevelopment	B Scanlon	315			315			
	Social Care								
CP0291	Social Care Mobile Technology – Children's Services	F Brown	100		100				
CP0292	Children Social Care Homes	D Patterson	600		600				
	Other								
CP0328	Capita Modules to Support Early Years	B Scanlon	93			93			
TOTAL PROJECTS COMMENCING 2016/17			3,059		961	2,098			

**CHILDRENS SERVICES
CAPITAL PROGRAMME**

Project Ref.No.	Project Description	Project Sponsor	Gross Cost £'000	Expend to 31.3.16 £'000	2016/17 £'000	2017/18 £'000	2018/19 £'000	2019/20 £'000	2020/21 £'000
	Projects Commencing 2017/18 DFC								
CP0085	Schools Devolved Capital	B Scanlon	478			478			
	Other Schools Asset Management Projects								
CP0260	School Asset Management Programmes - unallocated - 2017/2018 Allocation	B Scanlon	688				688		
	Major School's Asset Management								
CP0318	Southwick Primary Development	B Scanlon	230			230			
CP0319	Barmstone Primary Boiler Renewal	B Scanlon	150			150			
CP0320	Barnes Junior Heating Replacement	B Scanlon	180			180			
CP0321	Usworth Colliery Primary Heating	B Scanlon	240			240			
	30 Hour Free Child Care								
CP0322	East Herrington Academy Nursery	B Scanlon	238			238			
CP0323	Farringdon Primary Academy Nursery	B Scanlon	350			350			
CP0324	Seaburn Dene Primary Nursery	B Scanlon	93			93			
CP0325	Barnes Infant Academy Nursery	B Scanlon	120			120			
TOTAL PROJECTS COMMENCING 2017/18			2,767			2,079	688		
TOTAL CAPITAL PROGRAMME			18,920	7,121	6,290	4,821	688		

HEALTH, HOUSING AND ADULT SERVICES CAPITAL PROGRAMME

CAPITAL INVESTMENT PLANS AND LINKAGES TO SERVICE OBJECTIVES, STRATEGIC PRIORITIES

The Health, Housing and Adults Services capital programme will contribute towards meeting the three themes of the 3,6,9 Vision, which has built on and replaces the Economic Master Plan:

Infrastructure

Vibrancy

Sector Growth and Skills

It aims to do this by:

Continuing the delivery of the Council's area renewal programme.

Continuing the delivery of the empty property programme.

Working closely with all its partners as well as the loan administrator to ensure consistency of support for homeowners needing financial help to ensure their home is of a decent standard and apply the criteria outlined in the Financial Assistance Policy.

Continuing the delivery of Disabled Facilities Grants.

Delivering the objectives of Affordable Warmth Action Plan, compiled in conjunction with our strategic partners, that will focus on reducing fuel poverty and reducing the numbers of excess winter deaths

OUTCOMES FROM COMPLETED CAPITAL SCHEMES

- Hetton Downs Regeneration – 8 properties on Maudlin Street have been demolished this year. The design for the northern access road is complete and approved by Eppleton Primary Academy.
- Cluster of Empty Homes – 56 empty homes have been refurbished and brought back into use with a further 4 progressing.
- 732 Disabled Facilities Grants have been awarded in 2015/2016 allowing much needed adaptations to be carried out to properties allowing people to remain in their homes.

KEY MEDIUM TERM PRIORITIES

Improving the quality and choice of affordable accommodation, with priority being given to Council Renewal Areas.

Continue to improve the housing stock in terms of decency for habitation in the private housing sector particularly targeting standards in the private rented sector in line with the findings of the private sector housing stock condition survey 2014.

Bring empty properties back into use.

HOW THE PROGRAMME CONTRIBUTES TO VALUE FOR MONEY AND EFFICIENCY

Empty homes are a wasted resource and attract some Council Tax discounts while they are empty for the initial period. Bringing them back to use provides much needed housing and can bring income into the Council via Council tax and New Homes Bonus.

Safe and healthy homes prevent costly health care.

Working in partnership with private landlords brings investment into the City.

The Decent Homes enables a number of homeowners to remain in their own homes and is therefore linked to health services and public health.

CAPITAL INVESTMENTS FOR THE YEAR AHEAD

Ongoing Commitments

- Hetton Downs Regeneration continues with the acquisition and demolition of remaining Maudlin Street. It is proposed to commence the CPO process to acquire the final 4 properties on Maudlin Street, subject to Cabinet approval.
- Hetton Downs (Fairy, Edward & Caroline Street) – the programme of financial assistance for the acquisition and refurbishment of empty homes has commenced and will continue into 2017/2018.
- Cluster of Empty Homes – this programme is almost complete. 4 empty homes are in the process of being refurbished and will be occupied early in 2017/2018
- Empty Property Action Plan – Back on the Map has acquired 5 empty homes. The acquisition of empty homes in Fairy, Edward and Caroline Street is in progress. The programme to provide equity loans to refurbish empty homes will continue. Financial assistance will continue in 2017/2018 but due to the low take up, the method and criteria are to be reviewed.
- Social Care Mobile Technology: Adult Services – Purchase of tablets to support integrated working and would support meeting the requirements of the Care Act.
- Bishop Wearmouth Horticultural Nursery - Planned infrastructure upgrades that will support the sustainability of this service going forward.
- Building Based Modernisation for Adult Social Care - SCAS have invested in their intermediate care, supported living, day and short break services so they are now future proof and fit for purpose. The only outstanding area is Fulwell Day Centre where the funding has been committed with work to be complete this financial year.

HEALTH, HOUSING AND ADULT SERVICES CAPITAL PROGRAMME

New Starts

- Introduction of an Electronic Homecare Monitoring System - The introduction of an EHM system will provide real time data, with carers using EHM logging in and out via mobiles at the time of the care call which will enable more accurate billing. It is estimated that introduction of this system will generate on-going net revenue savings of £0.230m per annum.

**HEALTH, HOUSING AND ADULT SERVICES
CAPITAL PROGRAMME**

SUMMARY

Project Description	Gross Cost £'000	Expend to 31.3.16 £'000	Estimated Payments				
			2016/17 £'000	2017/18 £'000	2018/19 £'000	2019/20 £'000	2020/21 £'000
MAIN BLOCK							
Continuing Projects	15,132	12,928	2,204				
Projects Commencing 2016/17	4,345		4,345				
Projects Commencing 2017/18	121			121			
Projects Commencing 2018/19							
Projects Commencing 2019/20							
Projects Commencing 2020/21							
TOTAL CAPITAL EXPENDITURE	19,598	12,928	6,549	121			

METHOD OF FINANCING ESTIMATED CAPITAL EXPENDITURE

Source of Finance	Estimated Resources				
	2016/17 £'000	2017/18 £'000	2018/19 £'000	2019/20 £'000	2020/21 £'000
FROM EXTERNAL SOURCES					
Government Grants					
DoH - Grants General	122				
DoH - ICT Grant	7				
English Partnership /SHIP	206				
Government Grants General	4				
Better Care Fund Grant	2,857				
Grants from Other Public Bodies					
Homes and Communities Association (HCA)	593				
Other External Funding					
Gentoo	100				
Total External Sources	3,889				
FROM INTERNAL SOURCES					
Revenue Contributions					
Directorate	543				
Reserves					
Strategic Investment Reserve	123	121			
Strategic Investment Plan Reserve	856				
Unutilised RCCO Reserve	82				
Capital Priorities Reserve	109				
New Homes Bonus Reserve	681				
S106 Reserve	266				
Capital Receipts					
Total Internal Sources	2,660	121			
TOTAL FINANCING	6,549	121			

**HEALTH, HOUSING AND ADULT SERVICES
CAPITAL PROGRAMME**

Project Ref.No.	Project Description	Project Sponsor	Gross Cost £'000	Expend to 31.3.16 £'000	Estimated Payments				
					2016/17 £'000	2017/18 £'000	2018/19 £'000	2019/20 £'000	2020/21 £'000
Continuing Projects									
Adult Services									
CP0060	Swift Enhancements	G King	819	818	1				
CP0061	Managing Income	G King	22	15	7				
CP0063	Adults Information System	G King	50	44	6				
CP0079	Document Management System (Road Map)	G King	116	112	4				
CP0065	Private Sector Renewal Grants	A Caddick	300	289	11				
CP0066	Mobile Portal	G King	199	198	1				
CP0241	Autism Innovation Grant	A Caddick	18	14	4				
CP0080	Disabled Facilities Grants 2015/16	A Caddick	3,507	3,264	243				
CP0157	Re-enablement Services	G King	82		82				
CP0220	Decent Homes	A Caddick	224	149	75				
Housing Services									
CP0072	Hetton Downs Regeneration	N Wood	8,008	7,220	788				
CP0077	Empty Property Action Plan	N Wood	387	219	168				
CP0083	Cluster of Empty Homes	N Wood	461	351	110				
CP0302	Demolition of Hetton Downs	N Wood	289		289				
CP0215	Hetton Downs (Fairy, Edward & Caroline Streets)	N Wood	650	235	415				
TOTAL CONTINUING PROJECTS			15,132	12,928	2,204				
Projects Commencing 2016/17									
CP0294	Building Based Modernisation for Adult Social Care	G King	865		865				
CP0295	Social Care Mobile Technology – Adult's Services	F Brown	100		100				
CP0296	Bishopwearmouth Horticultural Nursery	G King	123		123				
CP0080	Disabled Facilities Grants 2016/17	A Caddick	3,257		3,257				
TOTAL PROJECTS COMMENCING 2016/17			4,345		4,345				
Projects Commencing 2017/18									
CP0316	Introduction of Electronic Homecare Monitoring System	F Brown	121			121			
TOTAL PROJECTS COMMENCING 2017/18			121			121			
TOTAL CAPITAL PROGRAMME			19,598	12,928	6,549	121			

PUBLIC HEALTH, WELLNESS AND CULTURE CAPITAL PROGRAMME

CAPITAL INVESTMENT PLANS AND LINKAGES TO SERVICE OBJECTIVES, STRATEGIC PRIORITIES

The Public Health, Wellness and Culture capital programme will contribute towards meeting the three themes of the 3,6,9 Vision, which has built on and replaces the Economic Master Plan:

Infrastructure

Vibrancy

Sector Growth and Skills

It aims to do this by:

Sourcing funding and establishing key partnerships to further develop the Council and city Active Sunderland approach and cultural offer to residents.

OUTCOMES FROM COMPLETED CAPITAL SCHEMES

Illuminations

Seafront and City Centre Illuminations - Additional lighting, lighting features, attractions and the related infrastructure was completed in 2016/17 in order to support expansion of the Sunderland Illuminations as it works towards financial sustainability.

Other

Coastal Revival Fund - funding was received from DCLG via it's Coastal Revival Fund to carry out works to both Holy Trinity Church and Fulwell Windmill. Works to the Church included essential conservation works to the exterior doors and the installation of an external display board to create a visible presence in the area and highlight the long term plans for the building. Funding for the Mill allowed for alterations to the former Mill Visitors Centre, which has now been transformed to incorporate a public tea room as well as the conversion of the first floor flat to allow for a children's activity area and community meeting space.

Hylton Castle Redevelopment Phase 1 - completed and funding for Round 2 Redevelopment agreed via HLF, with a further £2.804 million, including Council match funding, to support the project capital investment.

KEY MEDIUM TERM PRIORITIES

To ensure that the Council's sporting and cultural assets are fit for purpose.

To provide with partners activity, sporting and cultural facilities that increase uptake and provide opportunities for participation.

Review of activity, sporting and cultural facilities that will meet the needs of the residents and visitors to Sunderland.

HOW THE PROGRAMME CONTRIBUTES TO VALUE FOR MONEY AND EFFICIENCY

Maximising external funding.

Work with internal and external partners to improve community safety.

Efficiencies will be achieved through improved procurement techniques and monitoring arrangements.

Seafront Illuminations is working with Seafront communities of interest and other agencies to become self-sustaining in the medium term. It is exploring Invest to Save and wider income-generating opportunities which will generate income across the year and be of benefit to other major events such as Sunderland International Airshow and the Tall Ships Race.

CAPITAL INVESTMENTS FOR THE YEAR AHEAD

Ongoing Commitments

Fullwell Mill Restoration - main contract now awarded to Olsworth IJP Millwrights with works to take place throughout 2017. The works include: newly designed and fitted cap, wind shaft, sails, brake wheel and mechanism, external repairs, replacement windows, and decoration of the tower, internal mechanical and electrical works. Part funded by Historic England to support the restoration of the site.

Hylton Castle Phase 2 - Project is now underway with Director and professional consultant team in place. The main contract to complete the redevelopment of Hylton Castle will be in place this year, with work due to be completed over approximately 15 months. This contract will see three new floors and a roof installed into the building so that it can be repurposed as a community - led heritage centre benefitting the local community and visitors alike. Final fit-out is expected to be completed by the summer of 2018.

Canny Space Project - Churches Conservation Trust are currently working to prepare Stage 2 application to the Heritage Lottery Fund which if successful will allow for the Church to be transformed into a new community/commercial venue and heritage attraction. A funding decision from the Heritage Lottery Fund is expected during 2017, for works to then commence in 2018 and the building to re-open in February 2019.

The Council had agreed with the Leisure Joint Venture Partner, Sport Leisure Management, to carry out modifications to the dive boards and platforms at Sunderland Aquatic Centre with a view to enhancing

**PUBLIC HEALTH, WELLNESS AND CULTURE
CAPITAL PROGRAMME**

safety. The modifications are now complete although some further minor follow up work scheduled for completion in the current financial year.

Tall Ships 2018 Investigation Works - Large scale engineering investigation works are to be carried out that will inform of the investment requirements for this event.

New Starts

Tall Ships Race 2018 - Sunderland is set to welcome the world famous Tall Ships Races in the summer of 2018.

Following investigation works, it is expected that there will need to be an improvement to infrastructure and dredging of quays to ensure a safe and successful delivery of the Event.

Northern Gallery for Contemporary Art – Match funding to Arts Council grant and Sunderland University for improvements to the Gallery following its move from Fawcett Street into the National Glass Centre.

**PUBLIC HEALTH, WELLNESS AND CULTURE
CAPITAL PROGRAMME**

SUMMARY

Project Description	Gross Cost £'000	Expend to 31.3.16 £'000	Estimated Payments				
			2016/17 £'000	2017/18 £'000	2018/19 £'000	2019/20 £'000	2020/21 £'000
MAIN BLOCK							
Continuing Projects	1,383	587	496		300		
Projects Commencing 2016/17	7,798		632	4,025	3,141		
Projects Commencing 2017/18	3,000			2,100	900		
Projects Commencing 2018/19							
Projects Commencing 2019/20							
Projects Commencing 2020/21							
TOTAL CAPITAL EXPENDITURE	12,181	587	1,128	6,125	4,341		

METHOD OF FINANCING ESTIMATED CAPITAL EXPENDITURE

Source of Finance	Estimated Resources				
	2016/17 £'000	2017/18 £'000	2018/19 £'000	2019/20 £'000	2020/21 £'000
FROM EXTERNAL SOURCES					
Loans					
Prudential Borrowing		2,918	3,710		
Government Grants					
Government Grants General	100				
Grants from Other Public Bodies					
Lottery - Heritage Lottery Fund (HLF)	130	1,832			
ERDF			294		
Historic England		99			
Total External Sources	230	4,849	4,004		
FROM INTERNAL SOURCES					
Revenue Contributions					
Strategic Initiative Budget		60			
Reserves					
Strategic Investment Reserve	431	796	37		
Strategic Investment Plan Reserve	26				
Capital Priorities Reserve	69		300		
DECC Reserve	77				
HCA Riverside	195	300			
Capital Receipts	100	120			
Total Internal Sources	898	1,276	337		
TOTAL FINANCING	1,128	6,125	4,341		

**PUBLIC HEALTH, WELLNESS AND CULTURE
CAPITAL PROGRAMME**

Project Ref.No.	Project Description	Project Sponsor	Gross Cost £'000	Expend to 31.3.16 £'000	Estimated Payments				
					2016/17 £'000	2017/18 £'000	2018/19 £'000	2019/20 £'000	2020/21 £'000
	Continuing Projects								
	Sports Facilities								
	Culture and Tourism								
CP0209	City Centre Illuminations	V French	168	167	1				
CP0219	Canny Space Project	A Caddick	300				300		
CP0270	Seafront and City Centre Christmas Illuminations	V French	335	100	235				
CP0236	Illuminations	V French	170	132	38				
CP0178	Leisure Facility	N Wood	410	188	222				
TOTAL CONTINUING PROJECTS			1,383	587	496		300		
	Projects Commencing 2016/17								
	Culture and Tourism								
CP0290	Keel Square and Seafront Lighting	N Wood	30		30				
CP0176	Hylton Castle Phase 2	A Caddick	2,804		130	2,250	424		
CP0303	Coastal Revival Fund Projects	A Caddick	100		100				
CP0306	Fullwell Mill Restoration	I Fairlamb	379		100	279			
CP0329	Tall Ships Race 2018 - Investigation Works	M Jackson	495		195	300			
	Sports Facilities								
CP0304	Sunderland Aquatic Centre Diving Board	N Wood	77		77				
CP0178	Leisure Facility	N Wood	3,913			1,196	2,717		
TOTAL PROJECTS COMMENCING 2016/17			7,798		632	4,025	3,141		
	Projects Commencing 2017/18								
CP0312	Tall Ships Race 2018	F Brown	2,900			2,000	900		
CP0315	Northern Gallery for Contemporary Art	T Murphy	100			100			
TOTAL PROJECTS COMMENCING 2017/18			3,000			2,100	900		
TOTAL CAPITAL PROGRAMME			12,181	587	1,128	6,125	4,341		

CITY SERVICES CAPITAL PROGRAMME

CAPITAL INVESTMENT PLANS AND LINKAGES TO SERVICE OBJECTIVES, STRATEGIC PRIORITIES

The City Services capital programme will contribute towards meeting the three themes of the 3,6,9 Vision, which has built on and replaces the Economic Master Plan:

- Infrastructure
- Vibrancy
- Sector Growth and Skills

It aims to do this by:

Maintaining the existing highways network including its bridges and structures in a safe and serviceable condition.

Securing the safe and efficient movement and appropriate access for goods and people using the city's highways.

Securing improvements to existing highways and the construction of new highways.

Maintaining and enhancing coastal and seafront structures.

Collecting and managing household waste in a sustainable and efficient manner.

Maintaining and improving the attractiveness of local environments.

Developing and implementing a range of flood and drainage improvement measures to reduce localized flood risk

OUTCOMES FROM COMPLETED CAPITAL SCHEMES

Transport:

Highways Maintenance – Over 150 highway maintenance schemes have been completed this year resulting in 25km of road being resurfaced or strengthened and 8 km of footway treated.

Integrated Transport – Phase 2 of the works to implement 20mph zones at schools throughout the City has been completed (14 sites). Construction works are now complete at Stoneygate Junction and this is now operating in its finished form. Community Parking Management Schemes have been successfully implemented in the Ashbrooke area and to the north of the Stadium of Light. These schemes are now operational and their performance is presently being monitored. Junction refurbishment including pedestrian safety improvement to Ryhope / Villette Road and Ryhope / Mowbray Road junctions. Allendale Road Traffic Calming Scheme is now complete. Works to Hind Street to facilitate access to new Sunderland University building.

Improvements to Park Lane and Holmeside to facilitate the new City Centre college development.

Bridge Maintenance – A programme of Principal Inspections of A1231 bridges has completed.

Port Enterprise Zone and SSTC5 Design – Business case completed and application made to DfT for project funding (application has not been successful).

Mobile Catering Facility – Two mobile catering facilities were acquired and commissioned to widen the offer to council customers and generate income to support the facilities management service during 2016/17. Over £100,000 trading income was generated using the equipment at the Sunderland Illuminations 2016.

Introduction of In Cab GIS System for the refuse and recycling fleet to enable real time links with the CSN to improve service performance and efficiency.

KEY MEDIUM TERM PRIORITIES

Structural highway maintenance works to roads, footways and structures.

Continue to support plans for the regeneration of the City Centre, River Corridor and Enterprise Zone and to support housing growth.

Coast Protection Works to protect coastal assets.

Development of the Sunderland Strategic Transport Corridor (SSTC) which will contribute to reducing congestion, improving quality of the environment, economic success and reducing social exclusion. The transport corridor will extend from the Port of Sunderland to the A19/A1231 including the New Wear Crossing.

Development of a programme of flood defence and drainage measures in response to increased flooding incidents.

Improve cycling provision across the city.

An efficient and fit for purpose vehicle fleet to deliver front line services.

HOW THE PROGRAMME CONTRIBUTES TO VALUE FOR MONEY AND EFFICIENCY

Many of the capital schemes contribute to improving traffic flows and reducing congestion within the city. This enables more efficient access to key sites contributing to the continued economic development of the city.

Highway and bridge maintenance schemes ensure that the asset is maintained to a good condition to ensure the network can be used safely and conveniently by all users.

Replacing older vehicles will reduce fuel consumption, cut carbon emissions and reduce maintenance costs.

CAPITAL INVESTMENTS FOR THE YEAR AHEAD

Ongoing Commitments

SSTC Phase 2 (New Wear Crossing) – continued construction of the New Wear Crossing which is planned to be completed in Spring 2018.

CITY SERVICES CAPITAL PROGRAMME

- SSTC Phase 3 (link road) – Following a successful public engagement exercise the project is progressing with the Planning Application to be submitted Spring 2017.
- Highways Maintenance – Implement the Highway Maintenance Programme of road resurfacing and footway reconstruction schemes.
- Integrated Transport Schemes – Phase 3 proposals for Schools 20 mph zones at a further 11 sites are now being developed. Phase 4 of Community Parking Management Scheme development is underway at Seaburn Metro and Royal Hospital. Community 20 mph zones are complete for the Hetton, Ford and Leechmere areas and are now with Legal Services for progression of Traffic Regulation Orders.
- Bridge Maintenance – Rainton Bridge maintenance works have commenced with aims to complete in 2017/2018. Delivery of A1231 Stockton Road, Sedgely Bridge, A1231 bridge maintenance west of A19 scheme including Nissan Interchange preparation are ongoing for delivery in 2017/2018.
- Sunderland Riverside, Stadium Park – Works at Wayfarer Road are substantially completed. This involves the improvement of the access from Wayfarer Road along the riverside to the lime kilns. Works at the Stadium Access Road (alongside the Beacon of Light development) are programmed to commence before the end of the financial year.
- North Bridge Street Two Way Traffic System – improving access to the Wearmouth Bridge and the City Centre, detailed design has been substantially completed and the project has progressed with further public engagement exercise.
- Footbridge Removal, Glebe Estate and associated pedestrian improvements.
- Safety Fencing Replacement – replacement of safety fences at priority locations identified, to ensure that public safety is protected.
- City Cycle Permeability Scheme – continuing to deliver better cycling provision into Sunderland City Centre.
- Flood and Extreme Weather Mitigation – continue to provide flood defence and flood alleviation schemes in accordance with the flood priority list and extreme weather repairs. There are currently 42 schemes on the list with 9 schemes being partly funded or fully funded by the Environmental Agency (EA). There are currently 12 schemes complete. The budget is also used to match fund any flood studies jointly carried out by Sunderland City Council, Northumbrian Water and the EA. There are 2 integrated drainage studies being carried out at present.
- Roker Park Improvements – The Roker Park HLF bid is being progressed.
- Upgrading the equipment and physical appearance of the Crematorium at the exit and around the Hall of Remembrance.
- Replacement of the crematorium equipment, comprising three cremators and associated emissions control system to ensure the reliable and compliant operation of the council's bereavement service.
- To replace open salt heap at Beach Street with new covered storage building which will improve quality of road salt and reduce the volume required during spreading.
- Replacement of split body recycling and garden waste collection vehicles to continue the Council's existing service provision.
- Replacement of approximately 23,000 residential lighting units to LED which will reduce the improving visibility and enhancing the sense of safety. The programme commenced in October 2016 and by the end of December 2016 approximately 3,000 lighting units have been replaced saving £30,000 to date compared to the same period in 2015/2016.
- Strategic Frontage 3 – Repair and improvement of the coastal defences along Sunderland's coast in line with the Coastal Protection Act 1949. The major scheme at present is around the port which is defined as Strategic Frontage 3 (SF3) under the Shoreline Management Plan and Coastal Strategy, this scheme. The scheme is currently at feasibility stage, with construction works anticipated in 2017 to 2019.
- Highways Maintenance Asset Management – Two sections of the A1231 in Washington have been resurfaced however additional sections on our strategic network will be included in the 2017-2018 financial year. In addition work will be carried out on a number of traffic signal installations to replace old and deteriorating apparatus. There may also be scope to improve the asset life of other highway and transport assets such as highway structures, bridges and car parks.
- Specialist Vehicle Replacement – capital purchase of cash in transit vehicles and replacement of bulky item collection vehicles which have reached the end of their operational life.
- Parks & Cemetery Infrastructure: Paths - A four year repair inspection programme from 2016/2017 in cemeteries. The programme was introduced in response to an increase in the number of complaints about the conditions of footpaths in cemeteries. The system will ensure we carry out as much preventative maintenance as possible to reduce the risk of footpath failure and also pedestrian slips and trips.
- Bereavement Services Equipment - Replacement of mechanical grave digging equipment to shore up and secure graves ahead of internments.
- Play Provision:
- Improvement works to 10 play areas across the city have commenced. The sites are planned to be completed by the end of the financial year.

**CITY SERVICES
CAPITAL PROGRAMME**

- Ryhope – a new play area has been designed and the contractor procured. Works will commence in January 2017 with the Play area due for completion by the end of March 2017.

New Starts

LED Street Lighting Energy Efficiency: Phase 2 – Following on from the progress of phase 1 installation of LED lights, it is planned that a further 24,513 lamps of varying energy consumption be converted to LED lamps. The majority, over 20,000, is units currently burning between 100W and 250W of energy and the proposed replacements would burn at between 50W and 100W without detriment to required lighting levels.

Park Life: FA Football Hubs - The planned provision of 2 or 3 Hub sites will be strategically located in areas of demand, geographically positioned and with good transport links. Cabinet approved in December 2016 the submission of an Expression of Interest for external funding from the FA to part fund this investment, with the balance of funding to be provided by the Council with an expectation to be refunded by receipts from the disposal of sites to be replaced by these hubs.

**CITY SERVICES
CAPITAL PROGRAMME**

SUMMARY

Project Description	Gross Cost £'000	Expend to 31.3.16 £'000	Estimated Payments				
			2016/17 £'000	2017/18 £'000	2018/19 £'000	2019/20 £'000	2020/21 £'000
MAIN BLOCK							
Continuing Projects	212,956	67,321	49,062	55,836	38,921	1,816	
Projects Commencing 2016/17	13,104		6,976	2,574	1,725	1,829	
Projects Commencing 2017/18	38,135			15,835	10,000	12,300	
Projects Commencing 2018/19							
Projects Commencing 2019/20							
Projects Commencing 2020/21							
TOTAL CAPITAL EXPENDITURE	264,195	67,321	56,038	74,245	50,646	15,945	

METHOD OF FINANCING ESTIMATED CAPITAL EXPENDITURE

Source of Finance	Estimated Resources				
	2016/17 £'000	2017/18 £'000	2018/19 £'000	2019/20 £'000	2020/21 £'000
FROM EXTERNAL SOURCES					
Loans					
Prudential Borrowing	10,650	45,011	5,320	14,886	
Salix	91	6,188	5,971		
Government Grants					
DfT - Local Transport Plan (LTP)	5,950	5,673			
DfT - S31 Transport Grant	26,341				
DfT - Local Sustainable Transport Fund (LSTF)	718				
Local Pinch Point (LPP)	316				
DfT - Pothole Grant	184	260			
Coast Protection	254	1,272		54	
Government Grants General	30				
Local Growth Fund (LGF)		5,490	34,080	930	
Grants from Other Public Bodies					
Lottery - Heritage Lottery Fund (HLF)			2,700		
Nexus LTP	50	32			
Other External Funding					
Football Association Funding		4,800	2,400		
Total External Sources	44,584	68,726	50,471	15,870	
FROM INTERNAL SOURCES					
Revenue Contributions					
Strategic Initiative Budget	39				
Directorate	39	61			
Reserves					
Strategic Investment Reserve	954	157	75	75	
Strategic Investment Plan Reserve	528	1,909			
Unutilised RCCO Reserve	1,505	27			
Capital Priorities Reserve	4,192	1,609	100		
Stadium Park Transfer Reserve	350	709			
New Homes Bonus Reserve	177				
S106 Reserve	648				
Port Reserve	328				
Commercial & Development Reserve	14				
Capital Receipts	2,680	1,047			
Total Internal Sources	11,454	5,519	175	75	
TOTAL FINANCING	56,038	74,245	50,646	15,945	

**CITY SERVICES
CAPITAL PROGRAMME**

Project Ref.No.	Project Description	Project Sponsor	Gross Cost £'000	Expend to 31.3.16 £'000	Estimated Payments				
					2016/17 £'000	2017/18 £'000	2018/19 £'000	2019/20 £'000	2020/21 £'000
Continuing Projects									
Major Highway Schemes									
CP0003	SSTC Ph2 (New Wear Crossing)	L Clark	117,600	45,280	38,280	34,040			
CP0194	SSTC Ph3 Road	L Clark	45,000	1,826	2,388	5,490	34,080	1,216	
Local Transport Plan									
CP0024	Highway Maintenance	M Jackson	11,192	8,447	945	600	600	600	
CP0026	Integrated Transport	M Jackson	9,184	7,763	1,421				
CP0163	Houghton Cut Safety Works	M Jackson	30		30				
CP0025	Bridge Maintenance	M Jackson	1,412	923	264	225			
CP0216	Sunderland Riverside, Stadium Park	L Clark	1,158	99	350	709			
CP0226	North Bridge Street Two Way Traffic System	M Jackson	4,000	200	500	3,300			
CP0228	Footbridge Removal, Glebe Estate	M Jackson	250		250				
CP0232	Parking Meters	M Jackson	125		125				
CP0237	Safety Fencing Replacement	M Jackson	485	185	100	100	100		
CP0248	City Centre Cycle Permeability Scheme	M Jackson	880	82	798				
CP0249	Southern Growth Area - Highways Design	M Jackson	50	2	48				
Flood & Coast Risk Management									
CP0160	Flood and Extreme Weather Mitigation	M Jackson	1,883	664	469	750			
Parks									
CP0037	Thompson Park Improvements	N Wood	49	3	46				
CP0164	Roker Parks Improvement	L Clark	3,000	62	20	50	2,868		
Street Scene									
CP0009	Private Streetworks	M Jackson	50		50				
CP0161	Improvements to the Crematorium	C Curtis	140	60	1	79			
CP0185	Fleet Replacement	M Speed	1,559	1,148	411				
CP0186	Replacement of Cremators	C Curtis	900	1	99	800			
CP0227	New Salt Barn	M Speed	1,232			1,232			
CP0229	Recycling and Garden Waste Collection Fleet Replacement	M Speed	2,930		203	2,727			
CP0231	Replacement Horticultural Equipment	M Speed	200	154	46				
CP0233	In Cab GIS Information System	M Speed	130		130				
CP0239	Street Lighting - Energy Saving Project	M Jackson	6,200		1,871	3,056	1,273		
Coast Protection									
CP0039	Strategic Frontage 3	M Jackson	2,820	12	130	2,678			
CP0014	Coast Protection Strategy	M Jackson	24	16	8				
CP0016	Hendon Burn Culvert Safety Works	M Jackson	26	14	12				
Play Provision									
CP0189	Play and Urban Games Strategy : Play Provision Schemes	A Caddick	447	380	67				
TOTAL CONTINUING PROJECTS			212,956	67,321	49,062	55,836	38,921	1,816	

**CITY SERVICES
CAPITAL PROGRAMME**

Project Ref.No.	Project Description	Project Sponsor	Gross Cost £'000	Expend to 31.3.16 £'000	Estimated Payments				
					2016/17 £'000	2017/18 £'000	2018/19 £'000	2019/20 £'000	2020/21 £'000
Projects Commencing 2016/17									
Local Transport Plan									
CP0024	Highway Maintenance	M Jackson	2,533		2,533				
CP0025	Bridge Maintenance	M Jackson	486			486			
CP0026	Integrated Transport	M Jackson	1,187		1,187				
CP0279	Highways Maintenance Asset Management	M Jackson	6,000		1,500	1,500	1,500	1,500	
CP0280	Car Parks	M Jackson	95		95				
CP0281	Port Enterprise Zone and SSTC5 Design	M Jackson	250		250				
CP0330	Structural Maintenance of A195 Bridges	M Jackson	450		175	275			
Flood & Coast Risk Management									
CP0160	Flood and Coastal Protection Programme	M Jackson	1,012		370	238	150	254	
Street Scene									
CP0282	Trade Waste Bins	M Speed	20		20				
CP0283	Mobile Catering Facility	M Speed	45		45				
CP0284	Specialist Vehicle Replacement – transit vehicles	M Speed	90		90				
CP0285	Parks & Cemetery Infrastructure - Paths	M Speed	300		75	75	75	75	
CP0276	Mobile Vehicle Lifts	M Speed	20		20				
CP0277	Bereavement Services Equipment	M Speed	80		80				
CP0278	Specialist Vehicle Replacement – collection vehicles	M Speed	160		160				
Play Provision									
Play and Urban Games Strategy :									
CP0299	Play Provision Schemes	A Caddick	92		92				
CP0300	Play Provision - Ryhope	A Caddick	284		284				
TOTAL PROJECTS COMMENCING 2016/17			13,104		6,976	2,574	1,725	1,829	
Projects Commencing 2017/18									
Major Highway Schemes									
CP0194	SSTC Ph3 Road	L Clark	12,300					12,300	
Local Transport Plan									
CP0024	Highway Maintenance	M Jackson	2,649			2,649			
CP0026	Integrated Transport	M Jackson	1,186			1,186			
Street Scene									
CP0310	LED Street Lighting Phase 2	M Jackson	10,000			4,000	6,000		
Events, Culture & Sport									
CP0309	Park Life - FA Football Hubs	M Speed	12,000			8,000	4,000		
TOTAL PROJECTS COMMENCING 2017/18			38,135			15,835	10,000	12,300	
TOTAL CAPITAL PROGRAMME			264,195	67,321	56,038	74,245	50,646	15,945	

RESPONSIVE SERVICES AND CUSTOMER CARE CAPITAL PROGRAMME

CAPITAL INVESTMENT PLANS AND LINKAGES TO SERVICE OBJECTIVES, STRATEGIC PRIORITIES

The Responsive Services and Customer Care capital programme will contribute towards meeting the three themes of the 3,6,9 Vision, which has built on and replaces the Economic Master Plan:

Infrastructure

Vibrancy

Sector Growth and Skills

It aims to do this by:

Providing a seamless customer interface across all channels of access that resolves demand at the earliest possible opportunity and at the lowest cost providing accessible, consistent, responsive and high quality services.

Developing an intelligence approach across the Council and with partners to ensure need is being met, outcomes are being achieved and there is a better evidence base to inform decision making.

OUTCOMES FROM COMPLETED CAPITAL SCHEMES

Implementation of the intelligence approach fully delivered.

KEY MEDIUM TERM PRIORITIES

Implementation of the Customer Service and Access Strategy action plan.

HOW THE PROGRAMME CONTRIBUTES TO VALUE FOR MONEY AND EFFICIENCY

The implementation of the integrated technology platform will enable the wide-scale development of web self-serve and the associated benefits of channel shift.

CAPITAL INVESTMENTS FOR THE YEAR AHEAD

Ongoing Commitments

Customer Service Network Platform - Ongoing provision and development of the customer services technology platform to continue to improve the quality and accessibility of services.

**RESPONSIVE SERVICES AND CUSTOMER CARE
CAPITAL PROGRAMME**

SUMMARY

Project Description	Gross Cost £'000	Expend to 31.3.16 £'000	Estimated Payments				
			2016/17 £'000	2017/18 £'000	2018/19 £'000	2019/20 £'000	2020/21 £'000
MAIN BLOCK							
Continuing Projects	3,649	3,256	393				
Projects Commencing 2016/17							
Projects Commencing 2017/18							
Projects Commencing 2018/19							
Projects Commencing 2019/20							
Projects Commencing 2020/21							
TOTAL CAPITAL EXPENDITURE	3,649	3,256	393				

METHOD OF FINANCING ESTIMATED CAPITAL EXPENDITURE

Source of Finance	Estimated Resources				
	2016/17 £'000	2017/18 £'000	2018/19 £'000	2019/20 £'000	2020/21 £'000
FROM INTERNAL SOURCES					
Reserves					
Unutilised RCCO Reserve	57				
Capital Receipts	336				
Government Grants	393				
	393				

**RESPONSIVE SERVICES AND CUSTOMER CARE
CAPITAL PROGRAMME**

Project Ref.No.	Project Description	Project Sponsor	Gross Cost £'000	Expend to 31.3.16 £'000	Estimated Payments				
					2016/17 £'000	2017/18 £'000	2018/19 £'000	2019/20 £'000	2020/21 £'000
	Continuing Projects								
	Customer Care								
CP0057	Customer Service Network Platform	L St Louis	950	893	57				
CP0193	Intelligence Hub	L St Louis	2,699	2,363	336				
TOTAL CONTINUING PROJECTS			3,649	3,256	393				
TOTAL CAPITAL PROGRAMME									
			3,649	3,256	393				